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HEALTH AUTHORITIES

Comparative Financial Analysis

Between 1997 and 2007

For the Year Ended March 31, 2007


For further information

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INTRODUCTION

The purpose of this document is to provide comparative analysis of the financial statements published annually by the health authorities on a yearly basis for 2003/2004 to 2006/2007. Financial statement analysis is important to boards, managers, government, researchers, lenders and others who make decisions about the financial health of the regional health authorities. Since the number of regional health authorities was reduced from 17 to nine in April 2003, financial information from 1997 to 2007 is reported on an aggregate basis only.

The comparative analysis focuses on the following aspects of the financial statements:

- Statement of Financial Position
- Statement of Operations
- Schedule of Expenses by Object
- Financial Indicators

This report covers two important vehicles that are commonly used to convey information to users of financial reports:

- **Financial Ratio Analysis**

This is a valuable tool for understanding financial statements. It consists of determining certain relationships between financial statement items and comparing the results with those of prior years, other health authorities and their averages. It will also provide an insight into financial structure and health authority performance compared to system average.

- **Graphical Presentations**

Establish or reinforce the information already presented in a clearer or different format.

Acronyms used in this report:

ACB	Alberta Cancer Board
AMHB	Alberta Mental Health Board
SRP	Supplemental Retirement Plan
WCB	Workers' Compensation Board

FINANCIAL POSITION

Health Authority Summary Statement of Financial Position

(in thousands)

	Chinook Regional Health Authority					Palliser Health Region				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
ASSETS										
Cash and investments	29,149	9,401	18,698	7,513	12,114	20,711	11,067	10,233	7,673	7,540
Accounts receivable	5,210	4,522	4,770	4,498	4,580	4,473	3,965	4,457	3,915	2,537
Contributions receivable from Alberta Health and Wellness	9,863	6,322	3,421	830	1,595	2,105	1,589	6,454	464	235
Inventories	3,273	2,897	2,314	2,111	1,787	1,091	1,029	982	858	745
Prepaid expenses	1,220	4,540	1,578	1,593	823	1,972	1,940	1,021	361	473
Current Assets	48,715	27,682	30,781	16,545	20,899	30,352	19,590	23,147	13,271	11,530
Non-current cash and investments	26,925	27,026	16,709	19,458	18,188	12,584	15,797	18,812	22,248	24,502
Capital assets	191,302	185,550	176,950	175,776	179,020	73,731	74,274	71,719	71,188	71,430
Other assets	10,348	11,861	7,818	7,967	5,382	9,512	10,072	9,999	6,390	6,674
TOTAL ASSETS	277,290	252,119	232,258	219,746	223,489	126,179	119,733	123,677	113,097	114,136
LIABILITIES, NET ASSETS AND ENDOWMENTS										
Bank indebtedness	-	-	-	-	-	-	934	4,731.0	2,142.0	-
Accounts payable and accrued liabilities	27,105	20,337	24,036	22,615	14,879	14,210	12,260	9,713	9,119	11,530
Accrued vacation pay	12,252	11,433	10,263	9,559	8,799	7,422	6,515	6,124	5,893	5,432
Deferred contributions	17,776	9,132	6,635	4,036	4,335	15,534	10,522	13,507	5,569	2,610
Current portion of long term debt	121	121	56	71	128	-	-	-	-	-
Current Liabilities	57,254	41,023	40,990	36,281	28,141	37,166	30,231	34,075	22,723	19,572
Deferred contributions	3,150	3,400	3,670	3,869	7,144	9,190	9,594	9,999	6,390	6,674
Deferred capital contributions	26,384	26,380	15,975	10,444	5,080	-	-	-	-	-
Long-term debt	27	149	178	233	481	-	-	-	-	-
Unamortized external capital contributions	172,655	168,693	164,674	162,904	166,207	63,516	63,533	63,334	64,676	67,030
Other liabilities	2,420	2,467	367	68	68	-	-	-	-	-
TOTAL LIABILITIES	261,890	242,112	225,854	213,799	207,121	109,872	103,358	107,408	93,789	93,276
NET ASSETS AND ENDOWMENTS										
Accumulated surplus/(deficit)	(3,249)	(6,730)	(5,788)	(6,771)	4,014	6,092	5,634	7,884	12,796	16,460
Investment in capital assets	18,499	16,587	12,042	12,568	12,204	10,215	10,741	8,385	6,512	4,400
Endowments	150	150	150	150	150	-	-	-	-	-
TOTAL NET ASSETS AND ENDOWMENTS	15,400	10,007	6,404	5,947	16,368	16,307	16,375	16,269	19,308	20,860
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	277,290	252,119	232,258	219,746	223,489	126,179	119,733	123,677	113,097	114,136

TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS

Health Authority Summary Statement of Financial Position

(in thousands)

	Calgary Health Region					David Thompson Regional Health Authority				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
ASSETS										
Cash and investments	56,751	29,314	45,687	20,485	146,249	30,065	20,973	44,890	59,356	69,894
Accounts receivable	48,946	44,938	34,949	38,983	42,685	19,547	19,528	6,440	7,327	5,848
Contributions receivable from Alberta Health and Wellness	52,103	63,205	36,713	13,306	19,285	11,206	10,016	6,502	1,400	1,730
Inventories	37,823	24,252	21,089	19,003	19,905	6,615	5,935	5,524	5,247	4,981
Prepaid expenses	4,337	3,384	8,935	3,098	4,122	2,586	2,390	2,768	1,413	1,816
Current Assets	199,960	165,093	147,373	94,875	232,246	70,019	58,842	66,124	74,743	84,269
Non-current cash and investments	669,191	436,170	390,961	240,298	151,239	26,717	26,020	29,737	25,631	42,784
Capital assets	1,510,330	1,150,236	939,770	802,763	726,353	415,428	417,860	405,415	379,061	330,057
Other assets	155,669	147,991	18,508	12,017	3,697	20,580	21,669	22,338	21,652	5,765
TOTAL ASSETS	2,535,150	1,899,490	1,496,612	1,149,953	1,113,535	532,744	524,391	523,614	501,087	482,875
LIABILITIES, NET ASSETS AND ENDOWMENTS										
Bank indebtedness	-	-	-	-	-	-	-	-	-	-
Accounts payable and accrued liabilities	218,543	188,013	160,432	163,318	130,669	47,098	42,345	39,572	56,782	44,592
Accrued vacation pay	98,078	82,787	74,114	67,884	63,993	21,872	20,702	19,257	18,020	17,987
Deferred contributions	93,113	87,308	54,494	29,948	24,690	27,299	22,403	19,450	13,531	15,821
Current portion of long term debt	9,032	1,108	218	204	293	212	210	201	52	661
Current Liabilities	418,766	359,216	289,258	261,354	219,645	96,481	85,660	78,480	88,385	79,061
Deferred contributions	34,193	31,595	30,657	30,336	33,466	20,395	21,223	21,914	22,578	24,466
Deferred capital contributions	534,529	329,673	221,698	60,739	96,779	26,717	26,020	29,737	24,949	23,676
Long-term debt	149,751	62,522	16,717	16,927	16,956	449	647	850	560	-
Unamortized external capital contributions	1,238,818	963,703	851,470	703,641	613,391	381,521	381,641	372,525	348,790	320,619
Other liabilities	6,100	4,531	3,423	10,400	15,868	-	-	-	-	-
TOTAL LIABILITIES	2,382,157	1,751,240	1,413,223	1,083,397	996,105	525,563	515,191	503,306	485,262	447,822
NET ASSETS AND ENDOWMENTS										
Accumulated surplus/(deficit)	(10,059)	11,473	3,555	(24,002)	21,717	(25,640)	(25,737)	(11,306)	(13,409)	6,701
Investment in capital assets	163,052	136,777	79,834	90,558	95,713	32,821	34,937	31,614	29,234	28,352
Endowments	-	-	-	-	-	-	-	-	-	-
TOTAL NET ASSETS AND ENDOWMENTS	152,993	148,250	83,389	66,556	117,430	7,181	9,200	20,308	15,825	35,053
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	2,535,150	1,899,490	1,496,612	1,149,953	1,113,535	532,744	524,391	523,614	501,087	482,875

Health Authority Summary Statement of Financial Position

(in thousands)

	East Central Health					Capital Health				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
ASSETS										
Cash and investments	10,920	12,472	18,334	13,015	14,610	278,289	247,294	176,958	150,500	161,040
Accounts receivable	7,116	2,147	1,994	3,242	1,859	64,919	58,569	84,787	44,747	46,149
Contributions receivable from Alberta Health and Wellness	4,604	6,088	1,678	1,196	1,671	50,162	37,192	45,782	14,165	27,558
Inventories	2,230	637	576	521	467	22,364	14,337	12,842	10,289	9,218
Prepaid expenses	-	-	-	-	-	88,055	97,190	67,809	40,490	42,840
Current Assets	24,870	21,344	22,582	17,974	18,607	503,789	454,582	388,178	260,191	286,805
Non-current cash and investments	25,710	22,355	19,663	12,057	15,857	469,535	407,936	470,080	202,713	194,581
Capital assets	117,202	100,163	91,858	82,966	78,800	1,167,086	995,053	882,028	844,934	834,865
Other assets	708	-	-	-	-	198,932	178,312	50,314	29,417	20,320
TOTAL ASSETS	168,490	143,862	134,103	112,997	113,264	2,339,342	2,035,883	1,790,600	1,337,255	1,336,571
LIABILITIES, NET ASSETS AND ENDOWMENTS										
Bank indebtedness	-	-	-	-	-	-	-	-	-	-
Accounts payable and accrued liabilities	16,585	17,177	11,892	16,720	8,489	204,248	184,702	194,600	153,284	155,917
Accrued vacation pay	6,435	5,838	5,281	5,032	4,652	89,279	81,330	72,322	64,825	59,352
Deferred contributions	7,078	4,089	5,237	3,227	3,235	141,617	150,311	119,880	84,135	72,256
Current portion of long term debt	-	-	-	-	-	-	-	807	378	782
Current Liabilities	30,098	27,104	22,410	24,979	16,376	435,144	416,343	387,609	302,622	288,307
Deferred contributions	519	503	488	872	853	3,518	3,290	52,674	53,366	53,651
Deferred capital contributions	25,191	21,852	19,175	11,185	15,004	655,942	582,545	460,647	168,152	151,310
Long-term debt	-	-	-	-	-	-	-	25,859	8,054	8,424
Unamortized external capital contributions	104,391	88,837	85,771	77,730	74,425	1,005,823	865,718	768,740	721,458	710,211
Other liabilities	-	-	-	-	-	22,352	15,012	13,744	14,492	14,478
TOTAL LIABILITIES	160,199	138,296	127,844	114,766	106,658	2,122,779	1,882,908	1,709,273	1,268,144	1,226,381
NET ASSETS AND ENDOWMENTS										
Accumulated surplus/(deficit)	(4,520)	(5,760)	172	(7,005)	2,231	68,645	38,239	6,605	(33,035)	8,651
Investment in capital assets	12,811	11,326	6,087	5,236	4,375	147,918	114,736	74,722	102,146	101,539
Endowments	-	-	-	-	-	-	-	-	-	-
TOTAL NET ASSETS AND ENDOWMENTS	8,291	5,566	6,259	(1,769)	6,606	216,363	152,975	81,327	69,111	110,190
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	168,490	143,862	134,103	112,997	113,264	2,339,342	2,035,883	1,790,600	1,337,255	1,336,571

TOTAL NET ASSETS AND ENDOWMENTS

TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS

Health Authority Summary Statement of Financial Position

(in thousands)

	Aspen Regional Health Authority					Peace Country Health				
	2006/2007	2005/2006	2004/2005	2003/20/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/20/2004	2002/2003 (Restated)
ASSETS										
Cash and investments	53,059	47,061	50,582	23,477	17,115	7,138	22,639	20,620	4,955	11,701
Accounts receivable	4,956	5,675	4,317	5,853	5,429	7,997	4,618	4,569	4,886	3,291
Contributions receivable from Alberta Health and Wellness	5,146	3,472	3,774	2,115	3,328	10,901	4,214	8,159	5,861	5,807
Inventories	1,662	1,483	1,452	1,489	1,509	1,400	1,007	1,082	963	983
Prepaid expenses	1,506	1,420	1,399	864	739	872	930	1,525	927	723
Current Assets	66,329	59,111	61,524	33,798	28,120	28,308	33,408	35,955	17,592	22,505
Non-current cash and investments	20,047	16,347	17,774	14,450	11,869	8,582	6,997	5,347	6,076	6,063
Capital assets	155,464	149,110	128,304	127,971	129,606	206,462	193,853	183,780	189,268	190,125
Other assets	2,381	2,464	2,547	2,629	2,712	2,322	3,419	4,768	1,734	1,040
TOTAL ASSETS	244,221	227,032	210,149	178,848	172,307	245,674	237,677	229,850	214,670	219,733
LIABILITIES, NET ASSETS AND ENDOWMENTS										
Bank indebtedness	-	-	-	-	-	-	-	-	-	-
Accounts payable and accrued liabilities	19,049	19,757	19,848	16,912	15,177	28,965	21,805	18,325	18,886	14,360
Accrued vacation pay	11,077	10,180	9,369	8,463	7,653	11,062	9,893	8,654	7,952	7,534
Deferred contributions	13,915	11,512	9,274	7,272	6,363	6,019	4,668	7,650	1,606	1,991
Current portion of long term debt	-	-	-	-	-	345	345	34	-	-
Current Liabilities	44,041	41,449	38,491	32,647	29,193	46,391	36,711	34,663	28,444	23,885
Deferred contributions	2,381	2,464	2,547	2,629	2,712	-	-	-	-	-
Deferred capital contributions	28,757	22,865	28,867	5,599	630	10,677	7,314	9,696	6,743	6,690
Long-term debt	-	-	-	-	-	5,451	5,794	102	-	-
Unamortized external capital contributions	142,333	137,387	118,694	117,153	118,855	187,291	179,170	174,480	178,135	178,853
Other liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	217,512	204,165	188,599	158,028	151,390	249,810	228,989	218,941	213,322	209,428
NET ASSETS AND ENDOWMENTS										
Accumulated surplus/(deficit)	13,578	11,144	11,940	10,002	10,166	(17,526)	(1,992)	1,745	(9,785)	(967)
Investment in capital assets	13,131	11,723	9,610	10,818	10,751	13,390	10,680	9,164	11,133	11,272
Endowments	-	-	-	-	-	-	-	-	-	-
TOTAL NET ASSETS AND ENDOWMENTS	26,709	22,867	21,550	20,820	20,917	(4,136)	8,688	10,909	1,348	10,305
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	244,221	227,032	210,149	178,848	172,307	245,674	237,677	229,850	214,670	219,733

Health Authority Summary Statement of Financial Position

(in thousands)

Northern Lights Health Region					Alberta Mental Health Board				
2006/2007	2005/2006	2004/2005	2003/20/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/20/2004	2002/2003 (Restated)
ASSETS									
Cash and investments	4,320	5,334	9,122	13,112	6,079	8,456	1,385	8,455	7,716
Accounts receivable	4,587	3,209	1,875	1,433	2,267	3,191	203	115	162
Contributions receivable from Alberta Health and Wellness	1,615	1,284	1,544	865	743	12,436	3,061	1,460	566
Inventories	878	733	565	555	519	86	-	-	-
Prepaid expenses	684	469	573	636	461	1,342	779	498	687
Current Assets	12,084	11,029	13,679	16,601	10,069	25,591	5,428	10,528	9,310
Non-current cash and investments	4,787	1,163	1,643	4,201	11,783	13,647	12,300	125	523
Capital assets	81,086	81,399	81,498	80,266	64,403	832	215	183	433
Other assets	3,376	5,329	1,788	907	1,471	-	-	-	-
TOTAL ASSETS	101,333	98,970	98,608	101,975	87,726	40,070	17,943	10,836	10,266
LIABILITIES, NET ASSETS AND ENDOWMENTS									
Bank indebtedness	-	-	-	-	-	-	-	-	-
Accounts payable and accrued liabilities	10,932	8,505	6,109	9,691	6,071	2,772	2,318	725	1,952
Accrued vacation pay	3,196	2,860	2,624	2,369	2,196	290	260	221	175
Deferred contributions	5,033	3,867	2,299	1,544	1,375	11,165	2,201	833	464
Current portion of long term debt	120	240	360	480	600	-	-	-	-
Current Liabilities	19,281	15,472	11,392	14,084	10,242	14,227	4,779	1,779	20,427
Deferred contributions	4	4	5	5	8	13,785	1,071	542	-
Deferred capital contributions	8,159	6,488	3,426	5,103	13,096	-	-	-	-
Long-term debt	-	-	-	-	-	-	-	-	3
Unamortized external capital contributions	76,238	77,536	77,832	76,429	60,328	18	41	115	327
Other liabilities	-	-	-	-	-	-	-	-	687
TOTAL LIABILITIES	103,682	99,500	92,655	95,621	83,674	28,030	5,891	2,436	21,117
NET ASSETS AND ENDOWMENTS									
Accumulated surplus/(deficit)	(7,197)	(4,443)	2,287	2,517	(23)	11,226	11,878	8,332	7,438
Investment in capital assets	4,848	3,863	3,666	3,837	4,075	814	174	68	106
Endowments	-	-	-	-	-	-	-	-	-
TOTAL NET ASSETS AND ENDOWMENTS	(2,349)	(580)	5,953	6,354	4,052	12,040	12,052	8,400	7,538
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	101,333	98,970	98,608	101,975	87,726	40,070	17,943	10,836	28,655

Health Authority Summary
Statement of Financial Position
(in thousands)

	Alberta Cancer Board					HEALTH AUTHORITY TOTAL				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
ASSETS										
Cash and investments	60,732	46,477	20,427	8,489	6,105	559,670	453,417	424,006	316,291	475,643
Accounts receivable	6,281	7,087	7,993	9,003	6,825	177,223	154,461	156,266	124,049	124,039
Contributions receivable from Alberta Health and Wellness	11,958	1,393	4,075	2,060	8,399	172,099	137,836	119,562	43,007	70,917
Inventories	8,411	7,092	6,098	4,508	4,527	85,833	59,402	52,524	45,641	44,641
Prepaid expenses	1,886	880	861	594	770	104,460	113,922	86,967	50,663	53,185
Current Assets	89,268	62,929	39,454	24,654	26,626	1,099,285	919,038	839,325	579,554	768,425
Non-current cash and investments	41,888	43,651	39,198	33,301	29,165	1,319,613	1,015,762	1,010,049	580,956	507,150
Capital assets	149,204	144,607	135,679	134,761	134,040	4,068,127	3,492,320	3,097,184	2,889,387	2,759,486
Other assets	808	768	-	-	-	404,636	381,885	118,080	82,713	47,061
TOTAL ASSETS	281,168	251,955	214,331	192,716	189,831	6,891,661	5,809,005	5,064,638	4,132,610	4,082,122
LIABILITIES, NET ASSETS AND ENDOWMENTS										
Bank indebtedness	-	-	-	-	-	-	934	4,731.0	2,142.0	-
Accounts payable and accrued liabilities	43,094	42,515	25,674	26,042	19,114	632,601	559,734	510,926	495,321	440,037
Accrued vacation pay	7,375	6,550	5,927	4,736	4,237	268,338	238,348	214,156	194,908	182,098
Deferred contributions	44,606	26,154	21,061	14,507	15,448	383,155	332,167	260,320	165,839	149,049
Current portion of long term debt	-	-	-	-	-	9,830	2,024	1,676	1,185	2,464
Current Liabilities	95,075	75,219	52,662	45,285	38,799	1,293,924	1,133,207	991,809	859,395	773,648
Deferred contributions	-	-	-	-	-	87,135	73,144	122,496	120,045	128,974
Deferred capital contributions	11,564	10,381	12,928	4,212	5,394	1,327,920	1,033,518	802,149	297,126	317,662
Long-term debt	-	-	-	-	-	155,678	69,112	43,706	25,774	25,861
Unamortized external capital contributions	114,486	115,536	118,884	119,693	119,256	3,487,090	3,041,795	2,796,319	2,570,936	2,429,862
Other liabilities	-	-	-	-	-	30,872	22,010	17,534	24,960	30,414
TOTAL LIABILITIES	221,125	201,136	184,474	169,190	163,449	6,382,619	5,372,786	4,774,013	3,898,236	3,706,421
NET ASSETS AND ENDOWMENTS										
Accumulated surplus/(deficit)	25,325	21,748	13,062	8,458	11,598	56,675	55,454	38,488	(52,992)	87,986
Investment in capital assets	34,718	29,071	16,795	15,068	14,784	452,217	380,615	251,987	287,216	287,565
Endowments	-	-	-	-	-	150	150	150	150	150
TOTAL NET ASSETS AND ENDOWMENTS	60,043	50,819	29,857	23,526	26,382	509,042	436,219	290,625	234,374	375,701
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	281,168	251,955	214,331	192,716	189,831	6,891,661	5,809,005	5,064,638	4,132,610	4,082,122

Health Authority Summary - Aggregate Amounts Statement of Financial Position

(in thousands)

Total All Health Authorities											
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2001/2002	2000/2001	1999/2000	1998/1999	1997/1998	1996/1997
ASSETS											
Cash and temporary investments	559,670	453,417	424,006	316,291	475,643	473,446	480,457	434,141	362,519	290,901	310,014
Accounts receivable	177,223	154,461	156,266	124,049	124,039	100,357	78,884	73,863	57,261	129,707	61,583
Contributions receivable from Alberta Health and Wellness	172,099	137,836	119,562	43,007	70,917	65,862	39,240	42,352	7,662	87,083	-
Inventories	85,833	59,402	52,524	45,544	44,641	41,672	38,839	36,164	32,832	31,402	28,384
Prepaid expenses	104,460	113,922	86,967	50,663	53,185	47,451	45,088	28,408	25,418	6,821	8,505
Current Assets	1,099,285	919,038	839,325	579,554	768,425	728,788	682,508	614,928	485,692	545,914	408,486
Non-current cash and investments	1,319,613	1,015,762	1,010,049	580,956	507,150	562,920	336,440	207,681	192,426	165,035	136,469
Capital assets	4,068,127	3,492,320	3,097,184	2,889,387	2,759,486	2,608,458	2,490,310	2,420,697	2,269,929	2,190,536	2,206,233
Other assets	404,636	381,885	118,080	82,713	47,061	231,613	136,616	87,319	1,850	4,955	6,386
TOTAL ASSETS	6,891,661	5,809,005	5,064,638	4,132,610	4,082,122	4,131,779	3,645,874	3,330,625	2,949,897	2,906,440	2,757,574
LIABILITIES, NET ASSETS AND ENDOWMENT											
Bank indebtedness	-	934	4,731	2,142	-	-	-	-	-	2,864	3,140
Accounts payable	632,601	559,734	510,926	495,321	440,037	354,229	302,204	260,304	237,573	198,561	219,513
Accrued vacation pay	268,338	238,348	214,156	194,908	182,098	173,407	145,305	124,068	113,365	99,539	92,667
Deferred contributions	383,155	332,167	260,320	165,839	149,049	131,251	117,873	103,735	116,551	191,838	43,132
Current portion of long term debt	9,830	2,024	1,676	1,185	2,464	2,596	3,056	5,813	4,723	4,147	3,606
Current Liabilities	1,293,924	1,133,207	991,809	859,395	773,648	661,483	568,438	493,920	472,212	496,949	362,058
Deferred contributions	87,135	73,144	122,496	120,045	128,974	134,647	60,499	60,225	10,208	21,043	4,686
Deferred capital contributions	1,327,920	1,033,518	802,149	297,126	317,662	536,468	295,373	122,249	140,099	90,928	60,857
Long-term debt	155,678	69,112	43,706	25,774	25,861	10,477	13,844	18,412	35,288	17,486	13,317
Pension plan obligation	-	-	-	-	-	-	-	-	12,137	12,092	39,883
Unamortized external capital contributions	3,487,090	3,041,795	2,796,319	2,570,936	2,429,862	2,307,308	2,210,599	2,179,421	2,043,961	2,004,814	2,042,216
Other liabilities	30,872	22,010	17,534	24,960	30,414	28,519	22,301	21,446	8,057	11,739	8,252
Total Liabilities	6,382,619	5,372,786	4,774,013	3,898,236	3,706,421	3,678,902	3,171,054	2,895,673	2,721,962	2,655,051	2,531,269
Net Assets And Endowments											
Accumulated surplus/(deficit)	56,675	55,454	38,488	(52,992)	87,986	177,927	221,909	226,246	35,936	91,820	75,892
Investment in capital assets	452,217	380,615	251,987	287,216	287,565	274,800	252,761	208,556	191,849	159,419	149,736
Endowments	150	150	150	150	150	150	150	150	150	150	677
Total Net Assets and Endowments	509,042	436,219	290,625	234,374	375,701	452,877	474,820	434,952	227,935	251,389	226,305
TOTAL LIABILITIES, NET ASSETS, ENDOWMENTS	6,891,661	5,809,005	5,064,638	4,132,610	4,082,122	4,131,779	3,645,874	3,330,625	2,949,897	2,906,440	2,757,574

Health Authorities Financial Information
Accumulated Surplus/(Deficit)
For 2003/2004 to 2006/2007
(in thousands)

HEALTH AUTHORITY	2006/2007			2005/2006			2004/2005			2003/2004		
	Accumulated Surplus	Accumulated (Deficit)	Total Accumulated Surplus/(Deficit)	Accumulated Surplus	Accumulated (Deficit)	Total Accumulated Surplus/(Deficit)	Accumulated Surplus	Accumulated (Deficit)	Total Accumulated Surplus/(Deficit)	Accumulated Surplus	Accumulated (Deficit)	Total Accumulated Surplus/(Deficit)
Chinook	-	(3,249)	(3,249)	-	(6,730)	(6,730)	-	(5,788)	(5,788)	-	(6,771)	(6,771)
Palliser	6,092	-	6,092	5,634	-	5,634	7,884	-	7,884	12,796	-	12,796
Calgary	-	(10,059)	(10,059)	11,473	-	11,473	3,555	-	3,555	-	(24,002)	(24,002)
David Thompson	-	(25,640)	(25,640)	-	(25,737)	(25,737)	-	(11,306)	(11,306)	-	(13,409)	(13,409)
East Central	-	(4,520)	(4,520)	-	(5,760)	(5,760)	172	-	172	-	(7,005)	(7,005)
Capital Health	68,645	-	68,645	38,239	-	38,239	6,605	-	6,605	-	(33,035)	(33,035)
Aspen	13,578	-	13,578	11,144	-	11,144	11,940	-	11,940	10,002	-	10,002
Peace Country	-	(17,526)	(17,526)	-	(1,992)	(1,992)	1,745	-	1,745	-	(9,785)	(9,785)
Northern Lights	-	(7,197)	(7,197)	-	(4,443)	(4,443)	2,287	-	2,287	2,517	-	2,517
RHA - TOTAL	88,315	(68,191)	20,124	66,490	(44,662)	21,828	34,188	(17,094)	17,094	25,315	(94,007)	(68,692)
AMHB	11,226	-	11,226	11,878	-	11,878	8,332	-	8,332	7,242	-	7,242
ACB	25,325	-	25,325	21,748	-	21,748	13,062	-	13,062	8,458	-	8,458
TOTAL ALL HAS	124,866	(68,191)	56,675	100,116	(44,662)	55,454	55,582	(17,094)	38,488	41,015	(94,007)	(52,992)

Health Authority
Summary of Operating and Accumulated Surplus/(Deficits)
For 2003/2004 to 2006/2007
(in thousands)

Health Authority	HEALTH AUTHORITY SURPLUS/(DEFICIT)					
	2006/2007		2005/2006		2004/2005	
	Operating	Accumulated	Operating	Accumulated	Operating	Accumulated
Chinook	5,218	(3,249)	3,505	(6,730)	(843)	(5,788)
Palliser	(68)	6,092	106	5,634	(3,039)	7,884
Calgary	(5,570)	(10,059)	7,628	11,473	(2,508)	3,555
David Thompson	(2,019)	(25,640)	(11,108)	(25,737)	4,483	(11,306)
East Central	2,584	(4,520)	(1,140)	(5,760)	8,167	172
Capital Health	55,091	68,645	54,482	38,239	8,285	6,605
Aspen	3,842	13,578	1,317	11,144	730	11,940
Peace Country	(12,844)	(17,526)	(2,221)	(1,992)	9,561	1,745
Northern Lights	(1,769)	(7,197)	(6,530)	(4,443)	(401)	2,287
AMHB	(12)	11,226	3,652	11,878	1,052	8,332
ACB	9,224	25,325	21,707	21,748	5,712	13,062
Total	53,677	56,675	71,398	55,454	31,199	38,488
					(140,227)	(52,992)

Summary Effect of Internally Funded Capital Assets on Accumulated Surplus/(Deficit)

as at March 31, 2007

(in thousands)

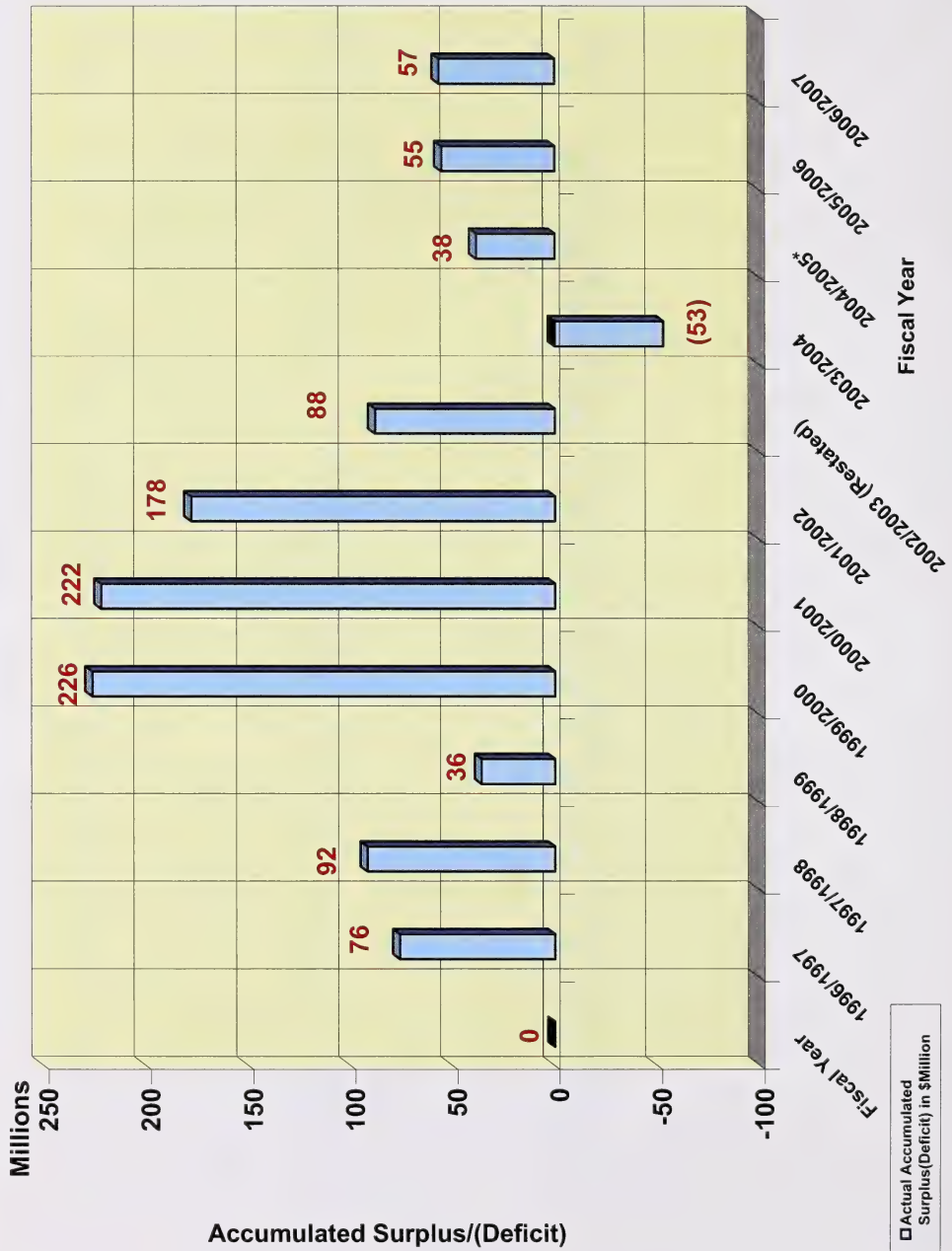
DETAILS	HEALTH AUTHORITIES	CHINOOK	PALLISER	CALGARY	DAVID THOMPSON	EAST CENTRAL	CAPITAL HEALTH	ASPEN	PEACE	NORTHERN LIGHTS	ALBERTA MENTAL HEALTH BOARD	ALBERTA CANCER BOARD	HEALTH AUTHORITY TOTAL
Balance at April 1, 2006		(6,730)	5,634	11,473	(25,737)	(5,760)	38,239	11,144	(1,992)	(4,443)	11,878	21,748	55,454
Operating impact		5,218	(68)	(5,570)	(2,019)	2,584	55,091	3,842	(12,844)	(1,769)	(12)	9,224	53,677
Capital impact													
- Capital assets internally funded	(4,445)					(3,695)	(60,767)	(3,315)	(3,436)	(1,656)	(768)	(11,195)	(128,841)
- Amortization on internally funded capital assets	2,829			(34,764)	(3,034)	2,351	37,336	1,907	1,089	671	85	5,548	81,851
- Acquisition & Repayment of long term debt used for capital assets & Other	(121)	(1,737)	526	(3,612)	(179)	(1,344)	(1,254)	-	(343)	-	(640)	-	(5,466)
Accumulated Surplus/(deficit) Balance at March 31, 2007		(3,249)	6,092	(10,059)	(25,640)	(4,520)	68,645	13,578	(17,526)	(7,197)	11,226	25,325	56,675

Health Authorities Financial Information
Actual Accumulated Surplus(Deficit)
From 1996/1997 to 2006/2007 - Aggregate Total

Fiscal Year	Actual Accumulated Surplus(Deficit) in \$Million
1996/1997	75,892
1997/1998	91,820
1998/1999	35,936
1999/2000	226,246
2000/2001	221,909
2001/2002	177,927
2002/2003 (Restated)	87,986
2003/2004	(52,992)
2004/2005*	38,488
2005/2006	55,454
2006/2007	56,675

* Calgary restated their accumulated surplus/deficit figure for 2004/2005

Health Authorities
Actual Accumulated Surplus/(Deficit)
From 1996/1997 to 2006/2007 - Aggregate Total



CAPITAL ASSETS

Descriptions	CHINOOK						PALLISER						CALGARY					
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)		2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)		2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	
Costs																		
Land	3,887	3,712	3,702	2,448			852	852	852	852			49,153	38,760	29,774	24,594		
Other Non-depreciable Assets	44	46	46	-			-	-	-	-			-	-	-	-		
Land Improvements	4,467	4,300	4,192	4,192			2,533	2,533	2,533	2,533			8,454	8,734	10,294	10,294		
Buildings	259,520	251,236	249,375	242,573			111,967	111,130	111,130	110,763			1,172,231	860,919	752,501	703,116		
Parking Lots	-	-	-	-			-	-	-	-			-	-	-	-		
Buildings - Leased	12,114	10,778	-	-			-	-	-	-			99,126	65,421	144,381	104,867		
Buildings - Service Equipment	90,079	76,628	77,322	73,549			17,284	15,906	15,669	14,748			60,470	59,068	56,689	51,637		
Equipment	1,209	1,209	215	-			28,772	29,981	33,319	27,375			507,550	459,807	420,597	368,475		
Leasehold Improvements	-	-	-	-			-	-	-	-			-	-	-	-		
Construction in Progress	6,152	12,917	3,416	3,566			4,561	3,726	1,106	743			392,380	362,306	191,229	177,435		
Total Costs	377,472	360,826	339,261	326,543	-	-	165,969	164,128	164,609	157,014	-	-	2,289,364	1,855,015	1,605,465	1,400,418	-	
Accumulated Amortization																		
Land Improvements	3,965	3,853	3,684	3,587			2,519	2,515	2,511	2,403			4,716	4,473	4,338	4,282		
Buildings	114,573	107,793	99,836	93,018			64,054	61,442	58,851	56,259			434,639	405,486	343,127	313,619		
Parking Lots	-	-	-	-			-	-	-	-			-	-	-	-		
Buildings - Leased	-	-	-	-			-	-	-	-			16,691	8,849	39,450	34,483		
Buildings - Service Equipment	4,520	3,822	-	-			13,229	12,898	12,636	12,036			24,206	21,256	18,509	15,119		
Equipment	62,790	59,579	58,655	54,119			12,436	12,999	18,892	15,128			298,782	264,715	260,271	230,152		
Leasehold Improvements	322	229	136	43			-	-	-	-			-	-	-	-		
Total Accumulated Amortization	186,170	175,276	162,311	150,767	-	-	92,238	89,854	92,890	85,826	-	-	779,034	704,779	665,695	597,655	-	
Net Book Value																		
Land	3,887	3,712	3,702	2,448	2,448		852	852	852	852	852		49,153	38,760	29,774	24,594	27,843	
Other Non-depreciable Assets	44	46	46	-	-		-	-	-	-	-		-	-	-	-	-	
Land Improvements	502	447	508	605	705		14	18	22	130	239		3,738	4,261	5,956	6,012	31,311	
Buildings	144,947	143,443	149,539	149,555	155,317		47,913	49,688	52,279	54,504	55,600		737,592	455,433	409,374	389,497	381,035	
Parking Lots	-	-	-	-	-		-	-</										

**Health Authority
Capital Assets**
(in thousands)

Descriptions	DAVID THOMPSON					EAST CENTRAL					CAPITAL HEALTH				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Costs															
Land	6,577	6,577	6,577	6,592	-	1,674	1,534	1,087	1,114	-	-	-	-	-	-
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	11,293	3,658	3,542	3,537	-	3,039	3,033	2,999	2,914	-	24,412	15,915	13,215	13,265	-
Buildings	530,067	504,144	475,839	426,077	-	136,995	134,324	125,611	122,164	-	1,132,360	1,093,779	1,035,792	961,654	-
Parking Lots	-	-	-	-	-	-	-	-	-	-	60,764	50,834	48,878	36,341	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment	136,689	116,245	101,236	103,059	-	47,291	28,683	33,064	30,313	-	611,924	509,391	447,436	406,090	-
Leasehold Improvements	-	-	-	-	-	127	95	95	95	-	19,877	19,877	19,877	19,336	-
Construction in Progress	27,865	54,096	62,758	73,645	-	16,361	12,369	11,417	3,336	-	248,229	142,402	76,007	77,023	-
Total Costs	712,491	684,720	649,952	612,910	-	205,487	180,038	174,273	159,936	-	2,097,566	1,832,198	1,641,205	1,513,709	-
Accumulated Amortization															
Land Improvements	2,984	2,581	2,520	2,418	-	2,203	2,104	2,008	1,906	-	4,052	4,048	3,837	3,597	-
Buildings	211,860	194,712	181,168	169,342	-	63,248	59,530	56,062	52,562	-	425,257	393,254	365,053	338,388	-
Parking Lots	-	-	-	-	-	-	-	-	-	-	30,289	27,738	25,830	24,291	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment	82,219	69,567	60,849	62,089	-	22,784	18,194	24,301	22,462	-	458,059	401,759	356,674	297,281	-
Leasehold Improvements	-	-	-	-	-	50	47	44	40	-	12,823	10,346	7,783	5,218	-
Total Accumulated Amortization	297,063	266,860	244,537	233,849	-	88,285	79,875	82,415	76,970	-	930,480	837,145	759,177	668,775	-
Net Book Value															
Land	6,577	6,577	6,577	6,592	6,581	1,674	1,534	1,087	1,114	1,039	-	-	-	-	-
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	8,309	1,077	1,022	1,119	1,195	836	929	991	1,008	1,106	20,360	11,867	9,378	9,668	8773
Buildings	318,207	309,432	294,671	256,735	238,443	73,747	74,794	69,549	69,602	64,599	707,103	700,525	670,739	623,266	636,034
Parking Lots	-	-	-	-	-	-	-	-	-	-	30,475	23,096	23,048	12,050	21,539
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment	54,470	46,678	40,387	40,970	41,476	24,507	10,489	8,763	7,851	8,011	153,865	107,632	90,762	108,809	123,167
Leasehold Improvements	-	-	-	-	-	77	48	51	55	58	7,054	7,054	12,094	14,118	5,967
Construction in Progress	27,865	54,096	62,758	73,645	62,362	16,361	12,369	11,417	3,336	3,987	248,229	142,402	76,007	77,023	39,385
Total Net Book Value	415,428	417,860	405,415	379,061	350,057	117,202	100,163	91,858	82,966	78,800	1,167,086	995,053	882,028	844,934	834,865

**Health Authority
Capital Assets**
(in thousands)

Descriptions	ASPEN					PEACE					NORTHERN LIGHTS				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Costs															
Land	2,784	2,597	2,532	2,532	-	2,072	2,052	2,038	2,038	-	900	-	900	900	-
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	5,710	5,685	5,674	5,421	-	9,108	9,090	8,719	8,489	-	5,116	4,991	4,922	3,882	-
Buildings	194,000	193,062	192,439	191,260	-	265,159	259,232	254,147	250,539	-	93,973	91,890	89,594	63,606	-
Parking Lots	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	11,902	11,913	11,913	11,913	-	79,776	72,344	67,073	65,694	-	20,982	20,961	20,961	11,638	-
Equipment	71,322	60,184	56,385	54,289	-	-	-	-	-	-	32,817	28,921	26,922	20,515	-
Leasehold Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction in Progress	36,185	32,988	7,239	2,433	-	24,297	13,541	3,694	4,066	-	2,258	2,732	1,407	37,092	-
Total Costs	321,903	306,429	276,182	267,848	-	380,412	356,259	335,671	330,826	-	156,046	150,395	144,706	137,633	-
Accumulated Amortization															
Land Improvements	4,449	4,231	3,994	3,742	-	7,981	7,805	7,630	7,488	-	4,117	3,996	3,878	3,726	-
Buildings	101,726	96,917	92,141	87,396	-	107,687	100,443	93,965	87,161	-	39,105	36,291	33,532	30,531	-
Parking Lots	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	10,310	10,084	9,841	9,585	-	-	-	-	-	-	11,295	10,477	9,647	8,878	-
Equipment	49,954	46,087	41,902	39,154	-	58,282	54,158	50,296	46,909	-	20,443	18,232	16,151	14,232	-
Leasehold Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Accumulated Amortization	166,439	157,319	147,878	139,877	-	173,950	162,406	151,891	141,558	-	74,960	68,996	63,208	57,367	-
Net Book Value															
Land	2,784	2,597	2,532	2,532	2,545	2,052	2,052	2,038	2,038	2,038	900	900	900	900	900
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Improvements	1,261	1,454	1,680	1,679	1,859	1,127	1,285	1,089	1,001	844	999	995	1,044	1,56	224
Buildings	92,274	96,145	100,298	103,864	108,090	157,492	158,789	160,182	163,378	134,261	54,868	55,599	56,062	33,075	34,316
Parking Lots	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings - Service Equipment	1,592	1,829	2,072	2,328	2,346	-	-	-	-	-	9,687	10,484	11,314	2,760	2,045
Equipment	21,368	14,097	14,483	15,135	14,145	21,494	18,186	16,777	18,785	21,316	12,374	10,689	10,771	6,283	7,168
Leasehold Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction in Progress	36,185	32,988	7,239	2,433	621	24,297	13,541	3,694	4,066	31,666	2,258	2,732	1,407	37,092	19,750
Total Net Book Value	155,464	149,110	128,304	127,971	129,606	206,462	193,853	183,780	189,268	190,125	81,086	81,399	81,498	80,266	64,403

**Health Authority
Capital Assets**
(in thousands)

Descriptions	ALBERTA MENTAL HEALTH BOARD					ALBERTA CANCER BOARD					HEALTH AUTHORITY TOTAL				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Costs															
Land	-	-	-	-	-	4,556	4,556	4,556	4,556	-	72,455	61,540	52,018	45,626	3,887
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	44	46	46	-	44
Land Improvements	-	-	-	-	-	-	-	-	-	-	74,132	57,939	56,090	54,527	4,467
Buildings	-	-	-	-	-	90,649	89,720	86,694	83,285	-	3,986,921	3,589,436	3,373,122	3,155,037	259,520
Parking Lots	-	-	-	-	-	5,507	5,507	5,507	5,507	-	66,271	56,341	54,385	41,848	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	99,126	65,421	144,381	104,867	-
Buildings - Service Equipment	-	-	-	-	-	39,087	39,087	39,075	38,754	-	161,839	157,713	144,307	128,690	12,114
Equipment	734	612	880	5,734	-	161,351	144,316	130,071	110,202	-	1,768,305	1,527,112	1,394,305	1,265,295	90,079
Leasehold Improvements	268	-	-	-	-	-	-	-	-	-	21,481	21,181	21,180	19,646	1,209
Construction in Progress	42	-	-	-	-	16,936	12,052	5,250	13,415	-	775,266	649,129	363,523	352,754	6,152
Total Costs	1,044	612	880	5,734	-	318,086	295,238	271,153	255,719	-	7,025,840	6,185,858	5,603,357	5,168,290	377,472
Accumulated Amortization															
Land Improvements	-	-	-	-	-	-	-	-	-	-	36,986	35,606	34,400	33,149	3,965
Buildings	-	-	-	-	-	45,832	42,312	39,179	36,066	-	1,607,981	1,498,180	1,362,914	1,264,342	114,573
Parking Lots	-	-	-	-	-	3,231	3,042	2,853	2,664	-	33,520	30,780	28,683	26,955	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	16,691	8,849	39,450	34,483	-
Buildings - Service Equipment	-	-	-	-	-	27,751	26,102	24,454	22,830	-	91,311	84,639	75,087	68,448	4,520
Equipment	199	397	697	5,301	-	92,068	79,175	68,988	59,398	-	1,158,016	1,024,862	957,676	846,225	62,790
Leasehold Improvements	13	-	-	-	-	-	-	-	-	-	13,208	10,622	7,963	5,301	322
Total Accumulated Amortization	212	397	697	5,301	-	168,882	150,631	135,474	120,958	-	2,957,713	2,693,538	2,506,173	2,278,903	186,170
Net Book Value															
Land	-	-	-	-	-	4,556	4,556	4,556	4,556	-	72,455	61,540	52,018	45,626	3,887
Other Non-depreciable Assets	-	-	-	-	-	-	-	-	-	-	44	46	46	-	44
Land Improvements	-	-	-	-	-	-	-	-	-	-	37,146	22,333	21,690	21,378	502
Buildings	-	-	-	-	-	44,671	47,408	47,515	47,219	-	2,378,940	2,091,256	2,010,208	1,890,695	144,947
Parking Lots	-	-	-	-	-	2,276	2,465	2,654	2,843	-	32,751	25,561	25,702	14,893	-
Buildings - Leased	-	-	-	-	-	-	-	-	-	-	82,435	56,572	104,931	70,384	-
Buildings - Service Equipment	-	-	-	-	-	11,336	12,985	14,621	15,924	-	70,528	73,074	69,220	60,242	7,594
Equipment	535	215	183	433	787	69,283	65,141	61,083	50,804	-	610,289	502,250	436,629	419,070	27,289
Leasehold Improvements	255	-	-	-	-	-	-	-	-	-	8,273	10,559	13,217	14,345	887
Construction in Progress	42	-	-	-	-	16,936	12,052	5,250	13,415	-	775,266	649,129	363,523	352,754	6,152
Total Net Book Value	832	215	183	433	787	149,204	144,607	135,679	134,761	134,040	4,068,127	3,492,320	3,097,184	2,899,387	191,302

OPERATIONS

Health Authority Financial Summary **Statement of Operations** **For Fiscal Years 2002/2003 to 2006/2007**

(in thousands)

	Chinook Regional Health Authority					Palliser Health Region				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	281,008	259,866	242,153	216,851	208,168	161,891	149,488	130,847	121,809	116,109
Other government contributions	4,156	4,382	4,451	3,661	2,756	2,742	3,768	3,446	3,550	3,504
Fees and charges	17,881	17,637	18,223	16,436	14,284	16,858	16,091	14,936	14,443	12,262
Ancillary operations, net	426	361	243	208	325	229	266	275	254	337
Donations	280	278	406	391	346	321	295	378	264	520
Research and education	-	-	-	-	-	-	-	-	-	-
Investment and other income	10,377	7,565	5,831	5,208	4,232	4,765	3,150	3,322	3,254	2,468
Amortized external capital contributions	12,395	11,464	10,301	9,876	9,555	5,467	5,505	5,684	5,290	6,080
TOTAL REVENUE	326,523	301,553	281,608	252,631	239,666	192,273	178,563	158,888	148,864	141,280
EXPENSE										
Facility-based inpatient acute nursing services	75,754	70,229	67,394	63,560	62,798	47,933	44,876	40,173	37,869	35,383
Facility-based emergency and outpatient services	18,479	18,894	17,932	16,302	14,948	10,901	9,846	7,392	7,291	6,529
Facility-based continuing care services	36,253	35,055	35,772	34,449	32,561	23,517	22,481	21,164	19,866	20,655
Ambulance services	-	-	-	-	-	4,403	4,395	1,445.00	942	-
Community-based care	24,058	19,514	15,616	12,916	23,182	6,485	5,623	7,352	6,545	12,413
Home care	16,173	15,359	14,870	13,109	13,109	8,612	7,882	8,003	7,291	-
Diagnostic & therapeutic services	57,719	51,671	49,405	43,860	42,260	34,001	31,849	28,799	26,458	24,312
Promotion, prevention and protection services	12,834	12,918	10,584	10,207	9,377	5,541	5,236	4,799	4,078	3,848
Research & education	-	-	-	-	-	-	-	-	-	-
Administration	13,856	12,457	12,079	10,955	10,390	8,042	7,301	6,684	5,908	5,718
Information technology	9,143	5,990	6,120	6,222	4,689	5,707	3,379	2,728	2,120	1,655
Support services	49,265	47,831	45,718	44,532	40,936	34,281	32,761	30,117	28,809	27,641
Amortization of facilities and improvements	7,771	8,130	6,961	6,940	6,899	2,918	2,828	3,271	3,239	4,206
Capital assets write down	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSE before extraordinary item	321,305	298,048	282,451	263,052	248,040	192,341	178,457	161,927	150,416	142,360
Extraordinary item - Restructuring/Legal costs AMHB	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSE	321,305	298,048	282,451	263,052	248,040	192,341	178,457	161,927	150,416	142,360
Excess (deficiency) of revenue over expense	5,218	3,505	(843)	(10,421)	(8,374)	(68)	106	(3,039)	(1,552)	(1,080)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	1.6%	1.2%	(0.3%)	(4.1%)	(3.5%)	(0.0%)	0.1%	(1.9%)	(1.0%)	(0.8%)
Alberta Health and Wellness Funding Coverage Ratio (Excludes extraordinary items)	87.5%	87.2%	85.7%	82.4%	83.9%	84.2%	83.8%	80.8%	81.0%	81.6%
Administration Cost as a % of Total Expenses	4.3%	4.2%	4.3%	4.2%	4.2%	4.2%	4.1%	4.1%	3.9%	4.0%

Note: Community and home-based services were combined prior to 2003/2004

Health Authority Financial Summary
Statement of Operations
For Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	Calgary Health Region					David Thompson Regional Health Authority				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	2,187,700	1,997,855	1,778,273	1,570,621	1,464,125	495,800	455,905	437,418	381,657	372,862
Other government contributions	30,268	24,403	19,017	19,133	20,270	10,094	10,052	11,595	12,759	10,402
Fees and charges	158,271	143,885	136,276	123,989	107,595	32,748	32,189	30,605	26,851	22,982
Ancillary operations, net	7,556	8,129	11,464	10,089	7,627	372	410	262	420	322
Donations	7,398	6,898	976	6,172	14,271	1,347	929	751	750	1,123
Research and education										
Investment and other income	113,354	84,270	74,317	65,194	64,207	13,175	14,779	10,500	10,023	7,995
Amortized external capital contributions	69,502	64,185	62,934	49,544	43,142	27,271	24,843	19,391	16,078	14,214
TOTAL REVENUE	2,574,049	2,329,625	2,083,257	1,844,742	1,721,237	580,933	539,107	510,522	448,538	429,900
EXPENSE										
Facility-based inpatient acute nursing services	723,273	665,354	599,365	542,553	497,291	151,438	143,984	132,326	122,850	116,888
Facility-based emergency and outpatient services	337,006	298,864	265,453	238,976	205,313	40,182	37,003	33,493	27,743	33,595
Facility-based continuing care services	186,112	165,972	164,747	154,570	147,663	63,482	56,724	53,293	52,272	51,237
Ambulance services			8,292,00	6,363			132	118,00		
Community-based care	96,745	85,485	78,350	66,951	131,951	17,611	15,750	15,446	11,938	21,186
Home care	104,380	99,103	88,611	76,403		23,515	22,119	20,640	20,096	
Diagnostic & therapeutic services	470,037	445,564	406,067	372,267	343,369	97,541	93,828	84,003	76,934	77,711
Promotion, prevention and protection services	63,007	56,388	47,755	46,531	41,216	18,316	18,225	16,816	15,874	15,413
Research & education	37,567	30,782	27,273	22,271	18,897	443	454	359	289	15
Administration	90,769	67,504	56,891	54,833	49,934	27,120	25,477	22,921	20,776	20,447
Information technology	68,837	50,114	43,681	40,455	39,494	16,170	12,694	10,766	9,584	6,870
Support services	365,212	324,454	262,290	247,366	231,740	109,518	103,264	101,993	96,870	93,483
Amortization of facilities and improvements	36,674	32,413	30,292	26,059	22,956	17,616	14,082	13,865	11,389	10,675
Capital assets write down			6,698				6,479			597
TOTAL EXPENSE before extraordinary item	2,579,619	2,321,997	2,085,765	1,895,598	1,729,824	582,952	550,215	506,039	466,615	448,117
Extraordinary Item - Restructuring/Legal costs AMHB										
TOTAL EXPENSE	2,579,619	2,321,997	2,085,765	1,895,598	1,729,824	582,952	550,215	506,039	466,615	448,117
Excess (deficiency) of revenue over expense	(5,570)	7,628	(2,508)	(50,856)	(8,587)	(2,019)	(11,108)	4,483	(18,077)	(18,217)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	(0.2%)	0.3%	(0.1%)	(2.8%)	(0.5%)	(0.3%)	(2.1%)	0.9%	(4.0%)	(4.2%)
Alberta Health and Wellness Funding Coverage Ratio	84.8%	86.0%	85.3%	82.9%	84.6%	85.0%	82.9%	86.4%	81.8%	83.2%
(Excludes extraordinary items)	3.5%	2.9%	2.7%	2.9%	2.9%	4.7%	4.6%	4.5%	4.5%	4.6%
Administration Cost as a % of Total Expenses										

Note: Community and home-based services were combined prior to 2003/2004

Health Authority Financial Summary
Statement of Operations
For Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	East Central Health					Capital Health				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	204,083	187,661	180,576	154,810	149,475	2,254,322	2,060,586	1,858,329	1,672,222	1,588,805
Other government contributions	1,784	3,857	3,927	3,888	4,251	43,499	40,610	38,496	36,884	24,603
Fees and charges	19,752	19,586	19,530	17,977	15,866	182,995	173,311	156,216	134,630	123,030
Ancillary operations, net	36	50	38	61	19	5,607	6,002	6,258	(2,206)	4,723
Donations	207	178	220	332	314	-	-	-	-	-
Research and education	-	-	-	-	-	38,433	37,828	40,946	-	-
Investment and other income	4,457	2,964	3,378	3,312	1,393	110,191	76,189	55,138	87,698	69,832
Amortized external capital contributions	6,214	4,927	4,884	4,512	4,768	67,112	55,388	71,386	56,326	48,787
TOTAL REVENUE	236,533	219,223	212,553	184,892	176,086	2,702,159	2,449,914	2,226,769	1,985,554	1,859,780
EXPENSE										
Facility-based inpatient acute nursing services	39,544	37,998	33,792	31,211	30,523	726,937	652,019	619,686	568,815	531,936
Facility-based emergency and outpatient services	9,492	8,966	9,017	8,181	6,586	329,623	290,214	246,624	210,742	186,239
Facility-based continuing care services	41,439	39,440	37,154	36,525	34,999	244,790	221,072	216,910	197,476	186,903
Ambulance services	-	-	2,789,000	2,392	-	-	-	10,269,000	10,012	-
Community-based care	9,264	8,309	8,792	8,341	18,606	102,289	86,450	66,940	66,341	122,423
Home care	20,746	20,160	17,917	14,929	-	78,376	74,254	67,025	66,096	-
Diagnostic & therapeutic services	34,206	33,147	28,700	26,266	25,103	497,206	449,254	424,978	381,693	347,250
Promotion, prevention and protection services	6,212	6,044	5,751	5,383	5,572	67,936	68,122	51,432	49,696	43,842
Research & education	-	20	33	63	60	115,704	105,312	85,565	78,483	68,074
Administration	15,231	13,721	12,602	11,959	11,132	66,888	56,204	55,648	51,732	49,691
Information technology	6,389	2,642	2,803	3,599	2,355	50,891	41,431	62,788	50,599	37,689
Support services	47,642	46,323	41,434	41,229	40,040	331,188	318,367	278,791	262,314	262,425
Amortization of facilities and improvements	3,784	3,593	3,602	3,264	3,933	35,240	32,733	31,828	32,634	28,651
Capital assets write down	-	-	-	-	-	-	-	-	-	595
TOTAL EXPENSE before extraordinary item	233,949	220,363	204,386	193,342	178,909	2,647,068	2,395,432	2,218,484	2,026,633	1,865,718
Extraordinary item - Restructuring/ Legal costs AMHB	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSE	233,949	220,363	204,386	193,342	178,909	2,647,068	2,395,432	2,218,484	2,026,633	1,865,718
Excess (deficiency) of revenue over expense	2,584	(1,140)	8,167	(8,450)	(2,823)	55,091	54,482	8,285	(41,079)	(5,938)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	1.1%	(0.5%)	3.8%	(4.6%)	(1.6%)	2.0%	2.2%	0.4%	(2.1%)	(0.3%)
Alberta Health and Wellness Funding Coverage Ratio (Excludes extraordinary items)	87.2%	85.2%	88.4%	80.1%	83.5%	85.2%	86.0%	83.8%	82.5%	85.2%
Administration Cost as a % of Total Expenses	6.5%	6.2%	6.2%	6.2%	6.2%	2.5%	2.3%	2.5%	2.6%	2.7%

Note: Community and home-based services were combined prior to 2003/2004

**Health Authority Financial Summary
Statement of Operations
For Fiscal Years 2002/2003 to 2006/2007**
(in thousands)

	Aspen Regional Health Authority					Peace Country Health				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	224,839	203,665	190,316	174,585	169,527	216,322	192,210	183,840	156,670	149,034
Other government contributions	1,150	1,372	2,357	2,431	6,814	694	887	1,740	818	2,005
Fees and charges	23,402	22,077	20,556	17,521	15,064	19,356	18,963	16,309	13,366	11,924
Ancillary operations, net	240	291	303	191	(21)	727	836	998	878	378
Donations	-	533	354	368	539	566	465	380	540	446
Research and education	-	-	-	-	-	-	-	-	-	-
Investment and other income	7,874	6,378	6,441	5,954	4,880	7,655	5,877	5,487	5,519	4,551
Amortized external capital contributions	8,403	7,891	7,818	7,273	8,369	10,455	9,842	9,910	8,418	10,546
TOTAL REVENUE	266,441	242,028	228,159	208,217	205,172	255,775	229,080	218,664	186,209	178,884
EXPENSE										
Facility-based inpatient acute nursing services	38,855	35,124	34,038	31,443	31,046	56,285	49,469	46,832	41,659	42,020
Facility-based emergency and outpatient services	22,283	22,331	18,935	17,276	15,610	22,155	17,575	15,502	15,112	13,016
Facility-based continuing care services	31,056	28,915	29,730	28,265	27,984	22,641	19,662	18,895	18,739	17,038
Ambulance services	-	-	-	-	-	12,433	11,484	3,818.00	3,151	-
Community-based care	15,323	13,647	12,028	11,111	24,319	9,867	6,853	5,737	5,376	15,350
Home care	13,546	12,980	12,372	11,175	-	15,827	13,074	11,395	10,377	-
Diagnostic & therapeutic services	49,302	44,728	41,144	36,122	34,740	46,665	40,785	37,291	33,793	31,067
Promotion, prevention and protection services	11,061	10,364	9,463	8,421	11,821	11,635	10,295	9,382	8,312	8,588
Research & education	-	-	-	-	9	25	25	45	33	89
Administration	10,913	10,527	8,779	8,279	10,761	13,162	10,893	10,716	10,438	10,766
Information technology	6,038	3,960	3,864	1,903	2,326	5,279	4,307	3,595	4,111	3,771
Support services	59,007	52,945	51,869	49,080	49,344	45,225	39,985	38,949	37,757	37,750
Amortization of facilities and improvements	5,215	5,190	5,207	5,239	5,627	7,420	6,894	6,946	6,308	5,613
Capital assets write down	-	-	-	-	1,914	-	-	-	-	2,402
TOTAL EXPENSE before extraordinary item	262,599	240,711	227,429	208,314	215,501	268,619	231,301	209,103	195,166	187,470
Extraordinary item - Restructuring/Legal costs AMHB	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSE	262,599	240,711	227,429	208,314	215,501	268,619	231,301	209,103	195,166	187,470
Excess (deficiency) of revenue over expense	3,842	1,317	730	(97)	(10,329)	(12,844)	(2,221)	9,561	(8,957)	(8,586)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	1.4%	0.5%	0.3%	(0.0%)	(5.0%)	(5.0%)	(1.0%)	4.4%	(4.8%)	(4.8%)
Alberta Health and Wellness Funding Coverage Ratio (Excludes extraordinary items)	85.6%	84.6%	83.7%	83.8%	78.7%	80.5%	83.1%	87.9%	80.3%	79.5%
Administration Cost as a % of Total Expenses	4.2%	4.4%	3.9%	4.0%	5.0%	4.9%	4.7%	5.1%	5.3%	5.7%

Note: Community and home-based services were combined prior to 2003/2004

Health Authority Financial Summary **Statement of Operations** **For Fiscal Years 2002/2003 to 2006/2007**

(in thousands)

	Northern Lights Health Region					Alberta Mental Health Board				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	87,965	72,023	67,506	60,355	55,320	46,507	42,944	35,523	34,918	36,028
Other government contributions	1,504	1,267	2,523	723	1,853	119	2	307	390	2,119
Fees and charges	8,065	6,914	4,993	3,782	3,853	-	-	-	-	-
Ancillary operations, net	(88)	(90)	(42)	15	(52)	-	-	-	-	-
Donations	399	256	463	224	199	38	75	-	50	-
Research and education	-	-	-	-	-	-	-	-	-	-
Investment and other income	2,279	1,541	1,124	1,217	847	1,056	721	479	930	772
Amortized external capital contributions	5,863	5,155	6,019	3,673	3,713	23	74	197	376	985
TOTAL REVENUE	105,987	87,066	82,386	69,989	65,733	47,743	43,816	36,506	36,664	39,904
EXPENSE										
Facility-based inpatient acute nursing services	25,692	23,609	19,270	16,880	16,116	15,337	14,291	12,411	11,513	11,498
Facility-based emergency and outpatient services	8,815	6,749	5,793	4,429	4,429	7,249	6,859	6,540	4,621	5,160
Facility-based continuing care services	4,816	4,634	3,831	3,403	3,376	-	-	-	-	-
Ambulance services	29	22	112.00	-	-	-	-	-	-	-
Community-based care	2,947	2,596	2,180	1,554	5,088	4,675	3,272	2,362	1,634	3,471
Home care	3,210	2,932	2,618	2,495	-	-	-	-	-	-
Diagnostic & therapeutic services	18,103	16,678	15,150	12,374	11,646	6,997	6,161	5,042	6,161	4,240
Promotion, prevention and protection services	7,278	6,153	5,507	4,904	5,264	3,946	2,067	1,289	3,407	3,554
Research & education	-	-	-	-	132	1,546	1,133	795	926	1,122
Administration	10,637	6,556	5,067	3,859	4,574	4,686	3,663	4,900	4,689	7,732
Information technology	4,057	3,177	3,367	1,693	1,296	697	595	1,013	962	2,602
Support services	18,488	16,864	15,309	13,115	12,610	2,622	2,123	1,008	862	5,015
Amortization of facilities and improvements	3,684	3,626	4,000	2,360	2,344	-	-	-	-	-
Capital assets write down	-	-	583	-	86	-	-	-	-	-
TOTAL EXPENSE before extraordinary item	107,756	93,596	82,787	67,687	66,961	47,755	40,164	35,360	34,775	44,394
Extraordinary item - Restructuring/Legal costs AMHB	-	-	-	-	-	-	-	94	2,079	5,403
TOTAL EXPENSE	107,756	93,596	82,787	67,687	66,961	47,755	40,164	35,454	36,854	49,797
Excess (deficiency) of revenue over expense	(1,769)	(6,530)	(401)	2,302	(1,228)	(12)	3,652	1,052	(190)	(9,893)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	(1.7%)	(7.5%)	(0.5%)	3.3%	(1.9%)	(0.0%)	8.3%	2.9%	(0.5%)	(24.8%)
Alberta Health and Wellness Funding Coverage Ratio (Excludes extraordinary items)	81.6%	77.0%	81.5%	89.2%	82.6%	97.4%	106.9%	100.5%	100.4%	81.2%
Administration Cost as a % of Total Expenses	9.9%	7.0%	6.1%	5.7%	6.8%	9.8%	9.1%	13.9%	13.5%	17.4%

Note: Community and home-based services were combined prior to 2003/2004

**Health Authority Financial Summary
Statement of Operations
For Fiscal Years 2002/2003 to 2006/2007**

(in thousands)

	Alberta Cancer Board					HEALTH AUTHORITY				
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)
REVENUE										
Alberta Health and Wellness contributions	266,433	242,937	194,727	166,913	156,825	6,426,870	5,865,140	5,299,508	4,711,411	4,466,278
Other government contributions	2,187	2,758	3,536	661	1,005	98,197	93,358	91,195	84,898	79,582
Fees and charges	6,486	6,825	5,244	4,500	4,035	485,940	457,478	422,888	373,495	330,895
Ancillary operations, net	636	873	739	421	487	15,741	17,128	20,538	10,331	14,145
Donations	6,163	6,730	2,541	4,517	4,751	17,252	16,458	6,483	13,502	22,509
Research and education	33,285	12,692	9,817	-	-	71,718	50,520	50,763	-	-
Investment and other income	25,252	19,862	16,797	27,751	18,043	300,435	223,296	182,814	216,060	179,220
Amortized external capital contributions	13,490	12,877	13,069	12,055	11,125	226,195	202,151	211,593	173,421	161,284
TOTAL REVENUE	353,932	305,554	246,470	216,818	196,271	7,642,348	6,925,529	6,285,782	5,583,118	5,253,913
EXPENSE										
Facility-based inpatient acute nursing services	15,615	14,666	13,351	12,827	11,371	1,916,663	1,751,619	1,618,638	1,481,180	1,386,870
Facility-based emergency and outpatient services	90,041	78,311	66,275	58,759	49,698	896,226	795,612	692,956	610,053	541,123
Facility-based continuing care services	-	-	-	-	-	654,106	593,955	581,496	545,565	522,416
Ambulance services	-	-	-	-	-	16,865	16,033	26,843	22,860	-
Community-based care	32,244	28,125	25,759	21,921	18,882	321,508	275,624	240,562	214,628	396,871
Home care	-	-	-	-	-	284,385	267,863	243,451	221,971	-
Diagnostic & therapeutic services	78,042	70,337	57,100	54,249	47,856	1,389,819	1,284,002	1,177,679	1,070,177	989,554
Promotion, prevention and protection services	14,927	12,387	9,927	9,153	8,343	222,693	208,199	172,705	165,966	156,838
Research & education	52,959	29,358	23,624	24,286	20,791	208,244	167,084	137,694	126,351	109,189
Administration	9,631	8,597	8,123	5,812	5,218	270,935	222,900	204,410	189,240	186,363
Information technology	12,475	10,331	8,954	7,133	7,118	185,683	138,620	149,679	128,381	109,865
Support services	33,618	26,966	22,921	21,033	19,520	1,096,066	1,011,883	890,399	842,967	820,504
Amortization of facilities and improvements	5,156	4,769	4,724	4,495	4,202	125,478	114,258	110,696	101,927	95,106
Capital assets write down	-	-	-	-	-	-	6,479	7,281	-	5,594
TOTAL EXPENSE before extraordinary item	344,708	283,847	240,758	219,668	192,999	7,588,671	6,854,131	6,254,489	5,721,266	5,320,293
Extraordinary item - Restructuring/Legal costs AMHB	-	-	-	-	-	-	-	94	2,079	5,403
TOTAL EXPENSE	344,708	283,847	240,758	219,668	192,999	7,588,671	6,854,131	6,254,583	5,723,345	5,325,696
Excess (deficiency) of revenue over expense	9,224	21,707	5,712	(2,850)	3,272	53,677	71,398	31,199	(140,227)	(71,783)
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	2.6%	7.1%	2.3%	(1.3%)	1.7%	0.7%	1.0%	0.5%	(2.5%)	(1.4%)
Alberta Health and Wellness Funding Coverage Ratio (Excludes extraordinary items)	77.3%	85.6%	80.9%	76.0%	81.3%	84.7%	85.6%	84.7%	82.3%	83.9%
Administration Cost as a % of Total Expenses	2.8%	3.0%	3.4%	2.6%	2.7%	3.6%	3.3%	3.3%	3.3%	3.5%

Note: Community and home-based services were combined prior to 2003/2004

Health Authority Summary

Statement of Operations - Aggregate Totals of All Health Authorities

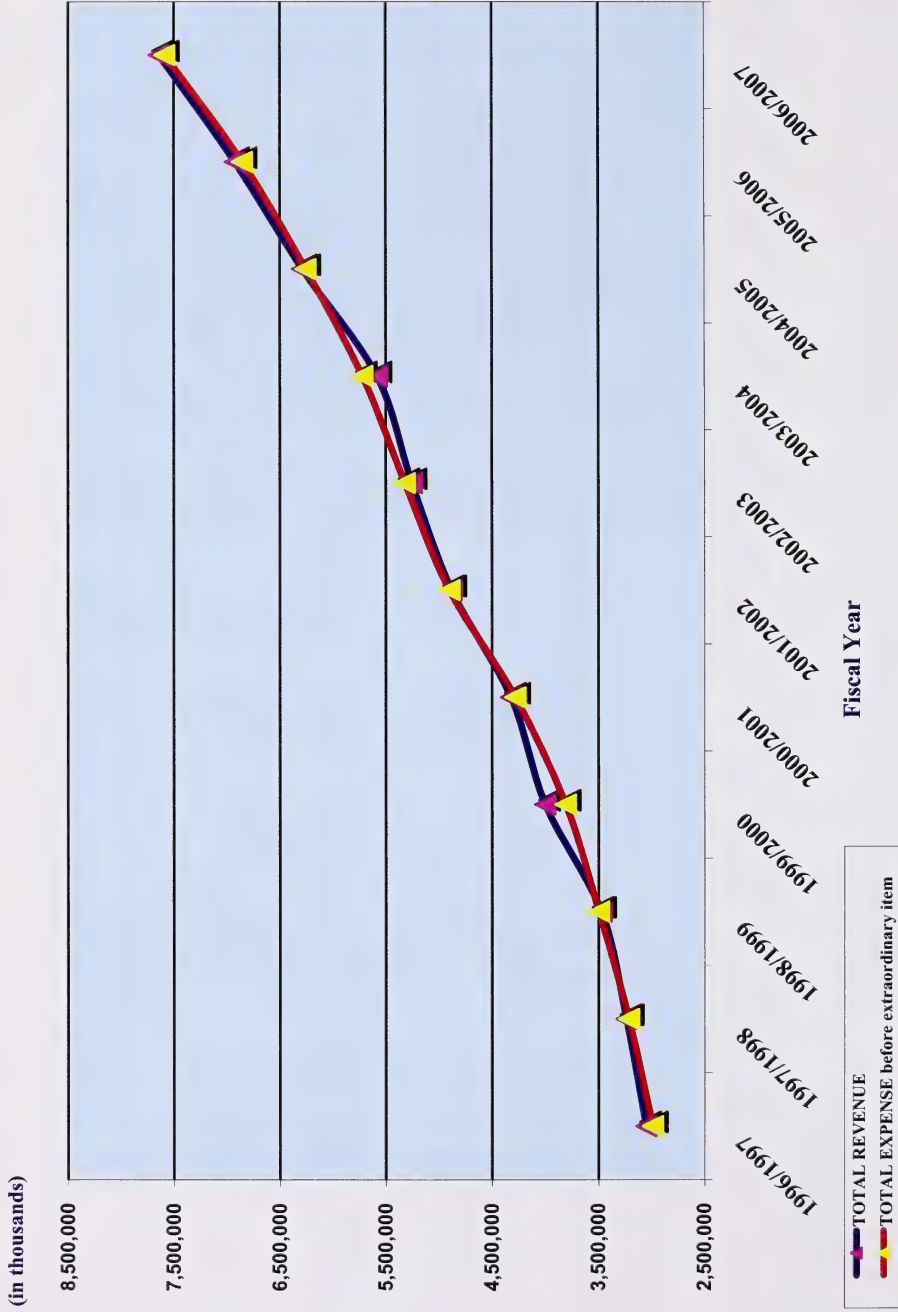
Fiscal Years From 1996/1997 to 2006/2007

(in thousands)

Total All Health Authorities										
2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Revised)	2001/2002	2000/2001	1999/2000	1998/1999	1997/1998	1996/1997
REVENUE										
Alberta Health and Wellness contributions	5,865,140	5,299,508	4,711,411	4,466,278	4,169,939	3,646,757	3,392,541	2,918,303	2,698,883	2,538,397
Other government contributions	98,197	93,358	84,898	79,582	75,864	71,444	52,357	41,728	35,844	36,678
Fees and charges	485,940	457,478	422,888	373,495	330,895	281,128	276,798	264,740	260,127	244,198
Ancillary operations, net	15,741	17,128	20,538	10,331	14,581	14,145	15,901	11,717	11,301	10,017
Donations	17,252	16,458	6,483	13,502	22,509	10,597	10,556	9,951	7,434	7,078
Research and education	71,718	50,250	50,763							
Investment and other income	300,435	223,296	182,814	216,060	179,220	161,943	159,674	111,944	105,913	84,170
Amortization of external capital contributions	226,195	202,151	211,593	173,421	161,284	145,502	135,876	115,622	116,761	130,629
TOTAL REVENUE	7,642,348	6,925,259	6,295,782	5,583,118	5,253,913	4,880,681	4,320,191	4,000,087	3,474,005	3,051,167
EXPENSE										
Facility-based inpatient acute nursing services	1,916,663	1,751,619	1,618,638	1,481,180	1,386,870	1,244,792	1,044,446	918,735	852,894	721,956
Facility-based emergency and outpatient services	896,226	795,612	692,956	610,053	541,123	471,994	372,531	313,557	284,346	213,518
Facility-based continuing care services	654,106	593,955	581,496	545,565	522,416	537,782	519,243	490,303	456,291	456,121
Ambulance services	16,865	16,033	26,843	22,860						
Community-based care	321,508	275,624	240,562	214,628	396,871	404,490	330,095	263,976	210,267	188,736
Home care	284,385	267,863	243,451	221,971						
Diagnostic & therapeutic services	1,389,819	1,284,002	1,177,679	1,070,177	989,554	897,660	797,826	708,809	648,338	556,950
Promotion, prevention and protection services	222,693	208,199	172,705	165,966	156,838	127,126	122,368	109,061	103,592	86,923
Research and education	208,244	167,084	137,694	126,351	109,189	104,582	94,254	80,485	74,302	61,289
Administration	270,935	222,900	204,410	189,240	186,363	189,024	174,090	158,764	147,751	138,662
Information technology	185,683	138,620	149,679	128,381	109,865	111,179	105,321	104,169	78,501	40,227
Support services	1,096,066	1,011,883	890,399	842,967	830,504	729,553	627,758	562,563	524,719	447,932
Amortization of facilities and improvements	125,478	114,258	110,606	101,927	95,106	82,548	83,725	82,952	80,656	79,018
Capital assets write down		6,479	7,281		5,594	688		278	61	7,233
TOTAL EXPENSE before extraordinary item	7,588,671	6,854,131	6,254,489	5,721,266	5,320,293	4,901,418	4,280,329	3,807,421	3,497,886	2,989,216
Extraordinary items			94	2,079	5,403				242	(48,990)
TOTAL EXPENSE	7,588,671	6,854,131	6,254,583	5,723,345	5,325,696	4,901,418	4,280,329	3,807,421	3,498,128	2,940,226
Excess (deficiency) of revenue over expense	53,677	71,128	31,199	(140,227)	(71,783)	(20,737)	39,862	192,666	(24,123)	110,941
Selective Indicators										
Surplus/(Deficit) as a % of Total Revenue	0.7%	1.0%	0.5%	(2.5%)	(1.4%)	(0.4%)	0.9%	4.8%	(0.7%)	3.6%
Alberta Health and Wellness Funding Coverage Ratio	84.7%	85.6%	84.7%	82.3%	83.9%	85.1%	85.2%	89.1%	83.4%	84.0%
(Excludes extraordinary items)	3.6%	3.3%	3.3%	3.3%	3.5%	3.9%	4.1%	4.2%	4.3%	4.3%
Administration cost as a % of Total Expenses										

Prior to 2003/2004 Ambulance services were not reported separately.
Prior to 2003/2004 Community-based care and home care were not reported separately.

Health Authorities Revenue and Expenditures Patterns



Alberta Health and Wellness
Actual Expenditures Excluding Extraordinary Items
Fiscal Years: 1995/1996 to 2006/2007

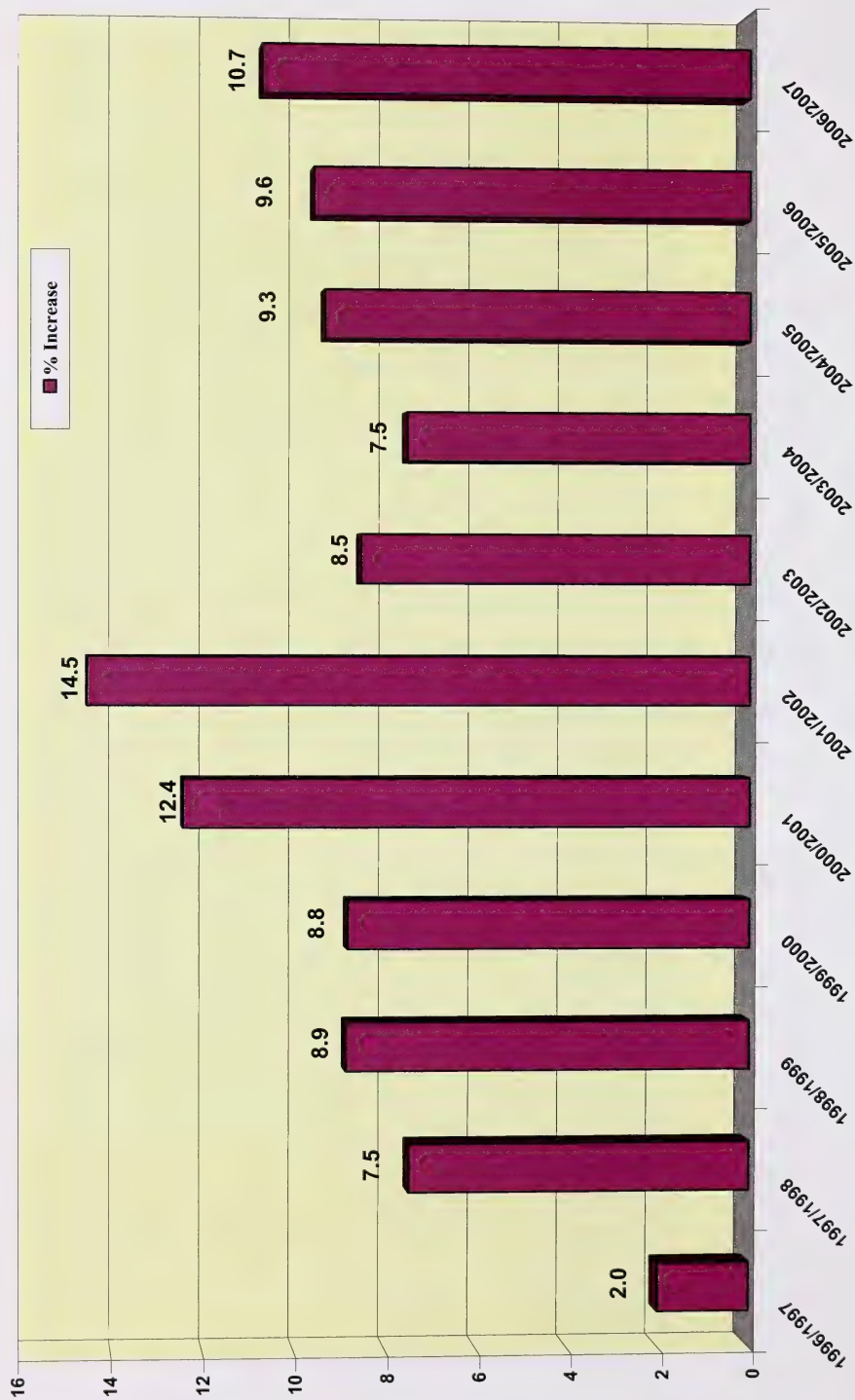
(in \$Millions)

Fiscal Year	*Actual Expenditures in \$M	Increase from prior year \$M	% Increase
1995/1996	2,930		
1996/1997	2,989	59	2.0
1997/1998	3,213	224	7.5
1998/1999	3,498	285	8.9
1999/2000	3,807	309	8.8
2000/2001	4,280	473	12.4
2001/2002	4,901	621	14.5
2002/2003	5,320	419	8.5
2003/2004	5,721	401	7.5
2004/2005	6,255	534	9.3
2005/2006	6,854	599	9.6
2006/2007	7,588	734	10.7

* Excludes extraordinary items

Source: Health Authorities Year End Audited Financial Statements

% Increase In Actual Expenditures (Excluding Extraordinary items) From Prior Year



Health Authority
Expense Categories - Aggregate Total Trend from 1996/1997 to 2006/2007

Expenses	Fiscal Years										
	1996/1997	1997/1998	1998/1999	1999/2000	2000/2001	2001/2002	2002/2003 (Restated)	2003/2004	2004/2005	2005/2006	2006/2007
Facility-based inpatient acute nursing services	24.2%	24.4%	24.4%	24.1%	24.4%	25.4%	26.1%	25.9%	25.9%	25.8%	25.8%
Facility-based emergency and outpatient services	7.1%	7.8%	8.1%	8.2%	8.7%	9.6%	10.2%	10.7%	11.1%	11.3%	11.3%
Facility-based continuing care services	15.3%	13.6%	13.0%	12.9%	12.1%	11.0%	9.8%	9.5%	9.3%	8.7%	8.7%
Community-based care	6.3%	6.5%	6.9%	6.9%	7.7%	8.3%	7.5%	3.8%	3.8%	4.0%	4.0%
Home care								3.9%	3.9%	3.9%	3.9%
Diagnostic & therapeutic services	18.6%	18.5%	18.5%	18.6%	18.6%	18.3%	18.6%	18.7%	18.8%	18.7%	18.7%
Support services	15.0%	15.3%	15.0%	14.8%	14.7%	14.9%	15.4%	14.7%	14.2%	14.4%	14.4%
Other (remainder expense categories)	13.5%	13.9%	14.0%	14.4%	13.7%	12.6%	12.5%	12.8%	13.0%	13.2%	13.2%
% OF TOTAL EXPENSE before extraordinary item	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

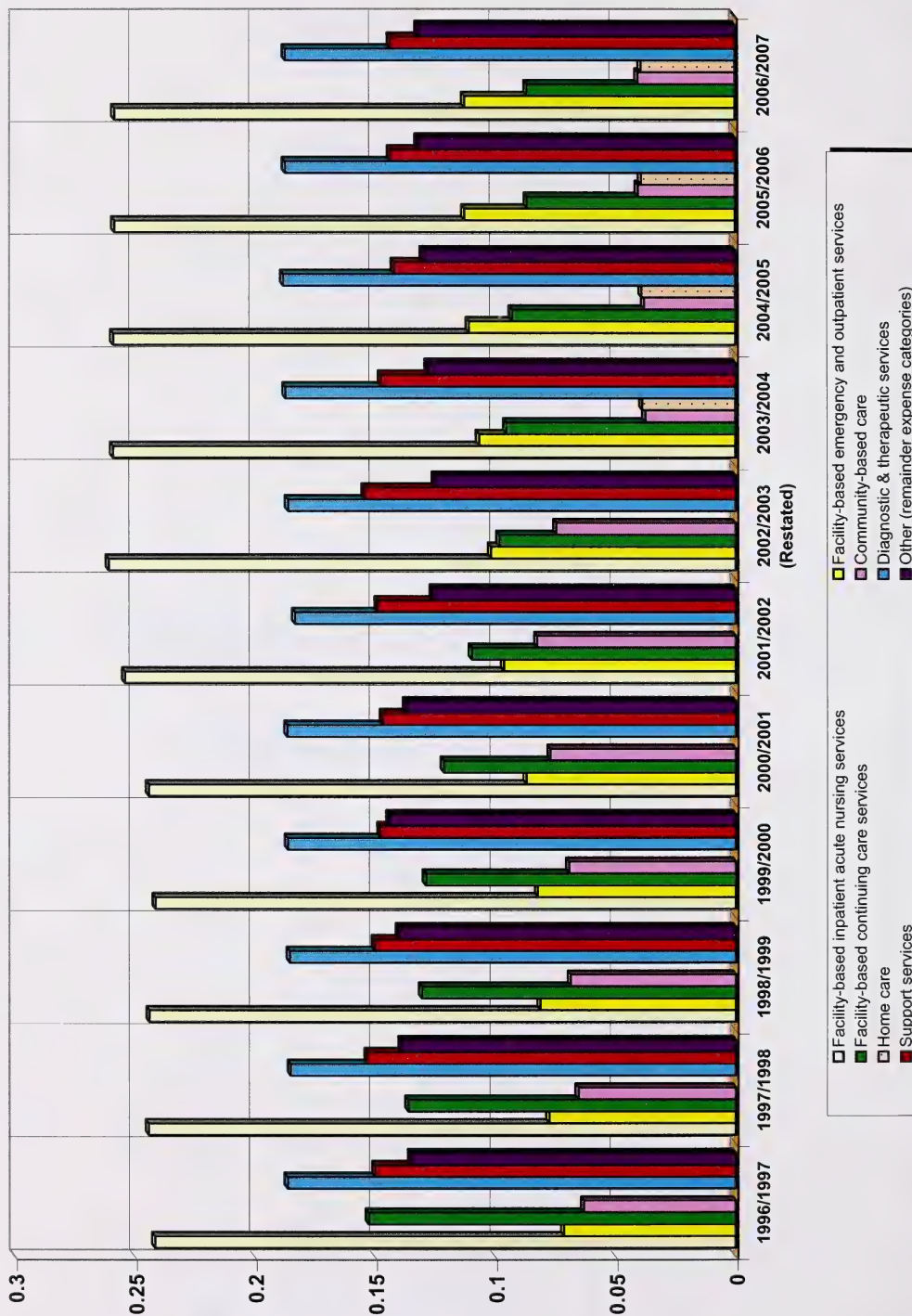
Prior to 2003/2004 ambulance services were not reported separately.

Prior to 2003/2004 community-based care and home care were not reported separately.

Others: Includes ambulance services, promotion, prevention and protection services, research and education, administration, information technology, amortization of facilities and improvements and capital assets write-down.

Source: Health Authority Year End Audited Financial Statements.

Health Authority Expense Categories As % of Total Expenses Before Extraordinary Items Trend From 1996/1997 to 2006/2007



ADMINISTRATION

Includes corporate and general administration, fundraising expenses, financial and personnel services. Excludes systems support – information systems.

Includes expenses incurred to assist health foundations, which the health foundation has not reimbursed to the health authority. Per Alberta Regulation 15/95, as amended by AR275/96, Section 2.71 (5) within 21 days after the fiscal year end, health authorities must notify health foundations of the value of such non-monetary assistance to report in health foundation financial statements.

Includes liability insurance premiums.

Management Information System (MIS) Account Description of items included in administration:

1. **Corporate administration**
2. **General administration** – such as executive offices, board of trustees, public relations, planning and development, risk management, quality assurance, internal audit, etc.
3. **General accounting** – such as payroll, accounts payable and receivable and budget control
4. **Personnel services** – such as personnel records, staff recruitment and retention, employee compensation and benefits management, labour relations, employee health, employee assistance program, occupational health and safety, etc.

Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007

Description Administration Cost	CHINOOK					PALLISER				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	8,106	6,739	6,456	5,792	5,628	3,832	3,151	2,854	2,579	2,570
Finance	1,758	1,686	1,625	1,489	1,443	1,558	1,624	1,414	1,273	1,145
Personnel Services	2,225	2,178	2,058	1,797	1,515	1,629	1,521	1,421	1,172	1,039
Board Directors	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Other - Contract Operators	-	-	-	-	-	-	-	-	-	-
Transition Costs	1,767	1,854	1,940	1,877	1,804	1,023	1,005	995	884	964
Insurance	-	-	-	-	-	-	-	-	-	-
Total Administration Expenses	13,856	12,457	12,079	10,955	10,390	8,042	7,301	6,684	5,908	5,718
Total Expenses Before Extra Ordinary Items	321,305	298,048	282,451	263,052	248,040	192,341	178,457	161,927	150,416	142,360
Total Administration as a % of Total Expenses	4.3%	4.2%	4.3%	4.2%	4.2%	4.2%	4.1%	4.1%	3.9%	4.0%

**Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007**

Description Administration Cost	CALGARY					DAVID THOMPSON				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	44,073	34,443	26,356	25,122	21,083	11,895	11,031	10,254	9,346	9,584
Finance	11,713	9,500	8,875	9,312	8,848	4,479	4,370	4,264	5,100	5,082
Personnel Services	27,660	16,160	15,040	14,229	14,453	7,624	7,105	5,884	5,106	4,912
Board Directors	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	1,045	1,195	1,775	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Other - Contract Operators	7,323	7,401	5,575	4,975	3,775	3,122	2,971	2,519	1,224	869
Transition Costs	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Total Administration Expenses	90,769	67,504	56,891	54,833	49,934	27,120	25,477	22,921	20,776	20,447
Total Expenses Before Extra Ordinary Items	2,579,619	2,321,997	2,085,765	1,895,598	1,729,824	582,952	550,215	506,039	466,615	448,117
Total Administration as a % of Total Expenses	3.5%	2.9%	2.7%	2.9%	2.9%	4.7%	4.6%	4.5%	4.5%	4.6%

Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007

Description Administration Cost	EAST CENTRAL					CAPITAL HEALTH				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	6,272	5,477	4,407	4,192	3,822	18,017	16,235	15,866	15,495	18,115
Finance	1,440	1,216	1,184	1,110	1,133	14,808	12,998	10,256	9,857	9,043
Personnel Services	1,960	1,673	1,362	1,234	1,241	13,202	10,292	12,668	11,218	10,903
Board Directors	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Other - Contract Operators	5,559	5,355	5,649	5,423	4,936	16,973	13,502	12,995	11,966	7,750
Transition Costs	-	-	-	-	-	-	-	-	-	1,624
Insurance	-	-	-	-	-	3,888	3,177	3,863	3,196	2,256
Total Administration Expenses	15,231	13,721	12,602	11,959	11,132	66,888	56,204	55,648	51,732	49,691
Total Expenses Before Extra Ordinary Items	233,949	220,363	204,386	193,342	178,909	2,647,068	2,395,432	2,218,484	2,026,633	1,865,718
Total Administration as a % of Total Expenses	6.5%	6.2%	6.2%	6.2%	6.2%	2.5%	2.3%	2.5%	2.6%	2.7%

**Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007**

Description Administration Cost	ASPEN					PEACE				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	4,841	4,762	3,324	3,135	4,777	5,153	5,342	4,769	4,760	5,675
Finance	1,410	1,222	1,191	1,179	2,358	2,856	2,432	2,545	2,233	2,384
Personnel Services	2,047	1,997	2,707	2,303	1,712	3,199	2,545	2,892	2,997	2,249
Board Directors	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Other	919	860	-	-	-	-	-	-	-	-
Other - Contract Operators	1,696	1,686	1,557	1,662	1,151	1,954	574	510	448	458
Transition Costs	-	-	-	-	763	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Total Administration Expenses	10,913	10,527	8,779	8,279	10,761	13,162	10,893	10,716	10,438	10,766
Total Expenses Before Extra Ordinary Items	262,599	240,711	227,429	208,314	215,501	268,619	231,301	209,103	195,166	187,470
Total Administration as a % of Total Expenses	4.2%	4.4%	3.9%	4.0%	5.0%	4.9%	4.7%	5.1%	5.3%	5.7%

Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007

Description Administration Cost	NORTHERN LIGHTS					ALBERTA MENTAL HEALTH				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	3,172	963	885	919	1,665	4,351	3,404	3,561	3,237	6,051
Finance	1,428	1,203	1,104	1,145	1,033	286	205	287	346	455
Personnel Services	4,153	2,785	1,527	807	877	39	37	50	61	363
Board Directors	361	365	163	169	291	-	-	-	-	-
Amortization	18	26	60	63	61	-	-	-	-	-
Other	1,505	1,214	1,328	756	647	-	-	-	-	-
Other - Contract Operators	-	-	-	-	-	10	17	1,002	1,045	863
Transition Costs	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Total Administration Expenses	10,637	6,556	5,067	3,859	4,574	4,686	3,663	4,900	4,689	7,732
Total Expenses Before Extra Ordinary Items	107,756	93,596	82,787	67,687	66,961	47,755	40,164	35,360	34,775	44,394
Total Administration as a % of Total Expenses	9.9%	7.0%	6.1%	5.7%	6.8%	9.8%	9.1%	13.9%	13.5%	17.4%

**Health Authority
Summary of Administrative Costs
For 2002/2003 to 2006/2007**

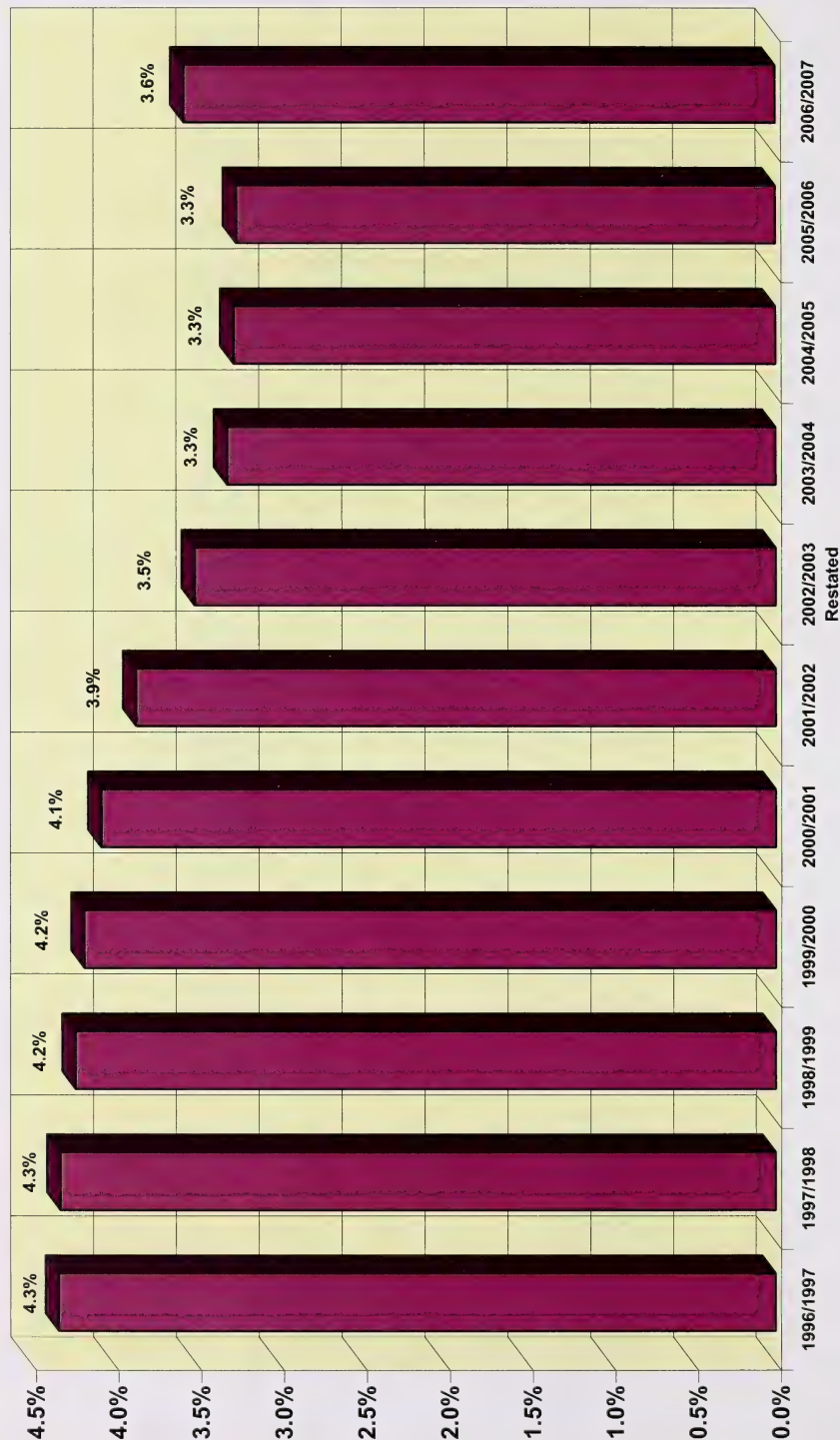
Description Administration Cost	ALBERTA CANCER BOARD					HEALTH AUTHORITY				
	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)	2006/2007 Actual	2005/2006 Actual	2004/2005 Actual	2003/2004 Actual	2002/2003 Actual (Restated)
Administration - General	6,404	6,202	6,134	4,344	3,835	116,116	97,749	84,866	78,921	82,805
Finance	673	593	481	412	485	42,409	37,049	33,226	33,456	33,409
Personnel Services	2,554	1,802	1,508	1,056	898	66,292	48,095	47,117	41,980	40,162
Board Directors	-	-	-	-	-	361	365	163	169	291
Amortization	-	-	-	-	-	18	26	1,105	1,258	1,836
Other	-	-	-	-	-	2,424	2,074	1,328	756	647
Other - Contract Operators	-	-	-	-	-	39,427	34,365	32,742	29,504	22,570
Transition Costs	-	-	-	-	-	-	-	-	-	2,387
Insurance	-	-	-	-	-	3,888	3,177	3,863	3,196	2,256
Total Administration Expenses	9,631	8,597	8,123	5,812	5,218	270,935	222,900	204,410	189,240	186,363
Total Expenses Before Extra Ordinary Items	344,708	283,847	240,758	219,668	192,999	7,588,671	6,854,131	6,254,489	5,721,266	5,320,293
Total Administration as a % of Total Expenses	2.8%	3.0%	3.4%	2.6%	2.7%	3.6%	3.3%	3.3%	3.3%	3.5%

**Health Authority Administration Costs Trend
from 1996/1997 to 2006/2007**
(in thousands)

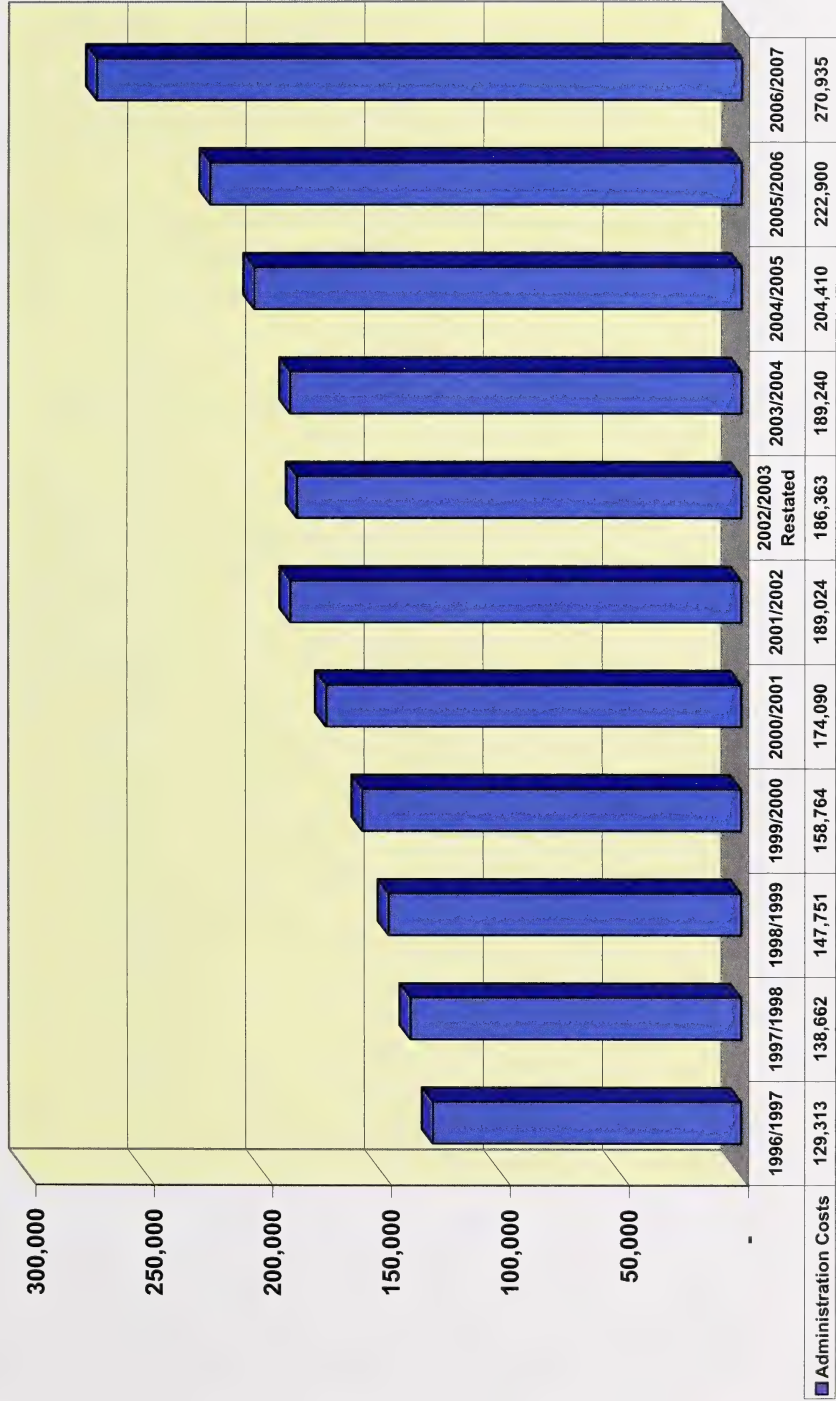
Total All Health Authorities											
	1996/1997	1997/1998	1998/1999	1999/2000	2000/2001	2001/2002	2002/2003 Restated	2003/2004	2004/2005	2005/2006	2006/2007
Administration Costs	129,313	138,662	147,751	158,764	174,090	189,024	186,363	189,240	204,410	222,900	270,935
TOTAL EXPENSE before extraordinary items	2,989,216	3,212,625	3,497,886	3,807,421	4,280,329	4,901,418	5,320,293	5,721,266	6,254,489	6,854,131	7,588,671
Admin Costs as % of Total Exp before extraordinary items	4.3%	4.3%	4.2%	4.2%	4.1%	3.9%	3.5%	3.3%	3.3%	3.3%	3.6%

Source: Health Authority Year End Audited Financial Statements

Health Authority Administration Costs as % of Total Expenses Before Extraordinary Items By Fiscal Year



Health Authority Administration Costs By Fiscal Year
(in thousands)



SUPPORT SERVICES

Services that support direct health service delivery to patients, residents and clients. May include facility or centralized regional support services.

Staff education and training not charged to other service delivery classifications as a direct expense.

MIS Account Description of items included in support services:

1. Medical physics
2. Building maintenance, operations and security
3. Communications
4. Education
5. Material management
6. Volunteer services
7. Housekeeping
8. Laundry and linen
9. Staff transport
10. Patient registration
11. Case management administration
12. Patient transportation
13. Patient food services

Health Authority **Summary of Support Services**

(in thousands)

Description Support Services Cost	CHINOOK					PALLISER				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Communication	824	719	661	646	494	-	-	-	-	-
Material management including central supply	4,687	4,459	4,114	4,116	3,674	1,951	2,063	1,964	1,853	1,763
Volunteer services	450	432	370	361	321	-	-	-	-	-
Housekeeping	5,002	4,749	4,520	4,321	4,084	3,417	3,301	3,245	3,109	2,833
Laundry and linen	297	207	198	1,393	1,406	1,477	1,332	1,316	1,330	1,225
Building maintenance, operations and security	13,799	13,784	11,728	11,440	10,924	10,447	9,436	8,657	8,713	8,692
Bio-medical engineering	782	796	740	617	13	-	-	-	-	-
Patient registration	1,488	1,356	1,269	1,295	1,254	1,279	1,224	1,184	1,143	1,073
Patient transportation	2,019	1,881	1,802	1,831	1,735	816	1,184	-	-	822
Patient health records	3,010	2,784	2,631	2,521	2,436	1,932	1,576	1,338	1,422	1,305
Patient food services	8,138	7,596	7,208	6,892	6,752	3,569	3,462	3,520	3,517	3,481
Other	-	-	-	-	-	121	118	102	101	96
Bad debt expense	124	108	613	105	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Education	960	804	775	633	850	1,438	1,301	1,336	1,112	1,087
Support services - contract operators	7,685	8,156	9,089	8,361	6,993	7,835	7,765	7,455	6,509	5,264
Case management administration	-	-	-	-	-	-	-	-	-	-
Total support services	49,265	47,831	45,718	44,532	40,936	34,282	32,762	30,117	28,809	27,641
Total expenses before extraordinary items	321,305	298,048	282,451	263,052	248,040	298,048	178,457	161,927	150,416	142,360
Total support services as a % of total expenses	15.3%	16.0%	16.2%	16.9%	16.5%	11.5%	18.4%	18.6%	19.2%	19.4%

**Health Authority
Summary of Support Services**
(in thousands)

Description Support Services Cost	CALGARY					DAVID THOMPSON				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Communication	10,511	9,427	6,923	6,354	7,427	2,883	2,794	2,309	1,801	1,704
Material management including central supply	-	-	35,734	32,937	29,662	7,677	7,641	7,568	6,985	6,904
Volunteer services	-	-	1,726	1,933	1,778	858	813	739	683	615
Housekeeping	33,248	31,453	29,357	27,714	24,943	14,231	13,706	13,302	12,920	13,217
Laundry and linen	1,157	-	-	-	-	4,712	4,519	4,250	4,837	4,446
Building maintenance, operations and security	161,980	137,210	73,236	69,969	61,408	32,771	30,337	31,890	31,024	25,941
Bio-medical engineering	-	-	3,547	3,255	3,106	504	447	492	443	404
Patient registration	-	-	16,941	15,486	13,829	3,072	3,119	3,028	2,907	2,355
Patient transportation	14,219	12,871	-	-	5,951	7,210	6,727	6,361	5,318	5,337
Patient health records	43,272	40,014	17,223	16,362	15,046	6,976	6,718	5,741	5,775	7,108
Patient food services	27,328	27,039	25,344	25,280	23,447	17,411	16,903	16,692	16,702	17,332
Other	732	1,050	506	404	1,149	-	-	-	-	-
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Education	-	-	4,363	4,071	4,462	3,472	2,990	3,023	3,030	3,928
Support services - contract operators	72,765	65,390	47,390	43,601	39,532	6,282	5,601	5,665	3,382	3,046
Case management administration	-	-	-	-	-	1,459	949	933	1,063	1,146
Total support services	365,212	324,454	262,290	247,366	231,740	109,518	103,264	101,993	96,870	93,483
Total expenses before extraordinary items	298,048	2,321,997	2,085,765	1,895,598	1,729,824	298,048	550,215	506,039	466,615	448,117
Total support services as a % of total expenses	122.5%	14.0%	12.6%	13.0%	13.4%	36.7%	18.8%	20.2%	20.8%	20.9%

Health Authority Summary of Support Services

(in thousands)

Description Support Services Cost	EAST CENTRAL					CAPITAL HEALTH				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Communication	-	-	-	-	-	4,190	4,117	4,415	4,497	4,182
Material management including central supply	1,230	1,178	1,115	1,048	1,089	29,722	25,208	23,327	24,602	21,220
Volunteer services	-	-	-	-	-	-	-	-	-	-
Housekeeping	2,752	2,613	2,598	2,629	2,391	26,710	25,375	24,070	24,695	22,076
Laundry and linen	1,194	1,121	1,143	1,204	1,051	-	-	-	-	-
Building maintenance, operations and security	8,276	9,389	8,651	9,069	7,777	69,942	82,426	68,748	66,349	56,220
Bio-medical engineering	-	-	-	-	-	6,761	7,029	6,795	6,103	5,844
Patient registration	933	778	744	673	716	20,283	20,302	17,607	16,051	16,633
Patient transportation	1,832	1,797	-	-	1,690	13,665	13,585	873	665	9,829
Patient health records	1,955	1,467	1,408	1,383	1,208	-	-	-	-	-
Patient food services	5,094	5,053	5,057	4,713	4,758	33,112	32,412	29,282	28,147	26,854
Other	-	-	-	-	-	1,957	2,114	2,126	1,507	2,647
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Education	502	426	358	475	639	4,697	3,375	2,545	2,515	3,493
Support services - contract operators	23,874	22,501	20,360	20,035	18,721	120,149	103,270	99,003	87,183	93,427
Case management administration	-	-	-	-	-	-	-	-	-	-
Total support services	47,642	46,323	41,434	41,229	40,040	331,188	319,213	278,791	262,314	262,425
Total expenses before extraordinary items	298,048	220,363	204,386	193,342	178,909	298,048	2,402,903	2,218,484	2,026,633	1,865,718
Total support services as a % of total expenses	16.0%	21.0%	20.3%	21.3%	22.4%	111.1%	13.3%	12.6%	12.9%	14.1%

Source: Health Authority Year End Financial Statements

**Health Authority
Summary of Support Services**
(in thousands)

Description Support Services Cost	ASPEN					PEACE				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Resused)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Resused)
Communication	1,465	1,479	1,611	1,611	1,007	1,177	1,203	1,132	1,124	1,367
Material management including central supply	2,628	2,467	2,389	2,286	2,398	4,146	3,273	2,859	2,634	2,637
Volunteer services	-	-	-	-	92	397	296	263	645	1,059
Housekeeping	5,342	5,003	5,136	4,922	4,791	6,631	5,287	5,323	5,152	4,721
Laundry and linen	2,445	2,365	2,291	2,247	2,093	3,673	1,908	1,811	1,917	2,121
Building maintenance, operations and security	15,949	13,337	13,220	12,662	15,283	8,104	12,272	12,730	12,479	13,345
Bio-medical engineering	-	-	-	-	-	439	413	340	295	246
Patient registration	2,629	2,443	2,302	2,234	2,450	-	5,212	4,684	4,246	4,249
Patient transportation	5,566	5,262	5,020	4,471	4,296	167	-	-	-	-
Patient health records	3,664	3,344	3,280	2,892	3,116	5,836	-	-	-	-
Patient food services	8,538	8,174	8,148	7,774	7,517	11,232	7,516	7,132	7,006	6,349
Other	-	-	-	-	-	-	-	-	-	-
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-	-	-
Education	929	876	628	570	818	1,608	1,605	1,576	1,111	457
Support services - contract operators	9,852	8,195	7,844	7,411	5,483	1,815	1,000	1,099	1,148	1,199
Case management administration	-	-	-	-	-	-	-	-	-	-
Total support services	59,007	52,945	51,869	49,080	49,344	45,225	39,985	38,949	37,757	37,750
Total expenses before extraordinary items	298,048	240,711	227,429	208,314	215,501	298,048	231,301	209,103	195,166	187,470
Total support services as a % of total expenses	19.8%	22.0%	22.8%	23.8%	22.9%	15.2%	17.3%	18.6%	19.3%	20.1%

Health Authority **Summary of Support Services**

(in thousands)

Description Support Services Cost	NORTHERN LIGHTS				ALBERTA MENTAL HEALTH BOARD					
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Communication	354	487	508	442	225	-	-	-	-	-
Material management including central supply	1,913	1,705	1,395	1,237	1,410	-	-	-	-	-
Volunteer services	-	-	-	-	-	-	-	-	-	-
Housekeeping	2,851	2,686	2,202	1,861	1,803	-	-	-	-	-
Laundry and linen	822	668	662	534	509	-	-	-	-	-
Building maintenance, operations and security	6,314	6,197	5,529	4,482	4,280	568	371	317	236	1,967
Bio-medical engineering	-	-	-	-	-	-	-	-	-	-
Patient registration	-	-	-	-	-	-	-	-	-	-
Patient transportation	-	-	-	-	-	-	-	-	-	-
Patient health records	2,449	1,733	1,788	1,444	1,763	-	-	-	-	-
Patient food services	2,469	2,200	1,842	1,723	1,595	-	-	-	-	-
Other	1,316	955	1,079	1,072	737	-	-	-	-	-
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Amortization	-	233	304	320	288	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-	105
Support services - contract operators	-	-	-	-	-	2,054	1,752	691	626	2,943
Case management administration	-	-	-	-	-	-	-	-	-	-
Total support services	18,488	16,864	15,309	13,115	12,610	2,622	2,123	1,008	862	5,015
Total expenses before extraordinary items	298,048	93,527	82,787	67,687	66,961	298,048	40,164	35,360	34,775	44,394
Total support services as a % of total expenses	6.2%	18.0%	18.5%	19.4%	18.8%	0.9%	5.3%	2.9%	2.5%	11.3%

Health Authority
Summary of Support Services
(in thousands)

Description Support Services Cost	ALBERTA CANCER BOARD						HEALTH AUTHORITY				
	TOTAL						TOTAL				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)		2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Communication	767	1,033	-	-	-		21,404	20,226	17,559	16,475	16,406
Material management including central supply							54,721	49,027	81,461	78,649	71,768
Volunteer services	582	495	996	951	1,011		2,287	2,036	3,556	4,042	4,359
Housekeeping	1,729	1,712	1,607	1,568	1,624		101,913	95,885	91,360	88,891	82,483
Laundry and linen	522	498	456	428	400		16,299	12,618	12,127	13,890	13,251
Building maintenance, operations and security	11,469	8,027	6,861	6,567	5,784		339,619	322,786	241,567	232,990	211,621
Bio-medical engineering	10,270	9,058	7,764	6,709	6,014		18,756	17,743	19,678	17,422	15,627
Patient registration		-	-	-	-		29,684	34,434	47,759	44,035	42,559
Patient transportation		-	-	-	-		45,494	43,307	14,056	12,285	29,660
Patient health records		-	-	-	-		75,783	62,727	37,492	35,468	35,461
Patient food services		5,091	4,083	3,669	3,479		116,891	110,355	104,225	101,754	98,085
Other	230	173	142	123	127		4,356	4,410	3,955	3,207	4,756
Bad debt expense		-	-	-	-		124	108	613	105	-
Amortization		-	-	-	-		-	233	304	320	288
Education	1,360	879	554	598	587		14,966	12,256	15,158	14,115	16,426
Support services - contract operators		-	-	-	-		252,311	223,630	198,596	178,256	176,608
Case management administration		-	-	-	-		1,459	949	933	1,063	1,146
Total support services	33,618	26,966	22,921	21,033	19,520		1,096,067	1,012,730	890,399	842,967	820,504
Total expenses before extraordinary items	298,048	281,324	240,758	219,668	192,999		298,048	6,859,010	6,254,489	5,721,266	5,320,293
Total support services as a % of total expenses	11.3%	9.6%	9.5%	9.6%	10.1%		367.7%	14.8%	14.2%	14.7%	15.4%

SCHEDULE OF EXPENSES BY OBJECT

Requirement for Schedule of Expenses by Object:

1. **Salaries and benefits:** Total must reconcile to the Schedule of Salaries and Benefits. Includes board member honorariums. Physicians' fees for services and purchased services are excluded and reported as other contracted services. Includes employee future benefits.
2. **Contracts with health service providers:** Health service providers with whom a health authority contracts for health services because they are not part of the reporting entity. Includes non-owned facilities, community agencies, other health authorities, private laboratories and private clinics. Total must include contract payments plus accruals and adjustments for full cost. Contracts under the *Health Care Protection Act* (HCPA) are separately identified. Contracted services with affiliated organizations will be eliminated as part of the consolidation process – secondary code 81500.
3. **Drugs and gases:** All drugs a health authority uses. As well as medicines, certain chemicals, anesthetic gases, oxygen and other medical gases, intravenous solutions etc. used for patient treatment. Drugs having other uses than patient treatment, for example, laboratory chemicals, are not considered drugs, but rather must be reported as other expenses.
4. **Medical and surgical supplies:** Medical and surgical supplies used throughout the health authority, including prostheses, instruments used in surgical procedures and in treating and examining patients, sutures and other supplies (for example, dressings, clinical thermometers and sterile supplies.)
5. **Other contracted services:** Consultants who, under their contract, are not considered employees according to Revenue Canada. Includes fee-for-service payments, referred out services, and purchased services.
6. **Other expenses:** Expenses not classified elsewhere. Further disclosure of components is desirable where the amount is large compared to other categories.
7. **Write downs:** Total must agree to the Statement of Cash Flows. Includes amortization adjustment (equipment) and write downs of facilities and improvements.

Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	CHINOOK					PALISER				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	180,875	169,715	161,797	151,796	144,642	111,530	104,165	93,123	87,334	83,629
Contracts with health service operators	53,110	49,751	46,935	42,860	38,080	32,307	29,576	27,474	24,583	22,742
Contracts under the Health Care Protection Act	-	-	-	-	-	-	-	-	-	-
Drugs and gases	6,209	5,610	4,736	4,589	10,235	4,075	3,750	3,340	3,244	6,330
Medical and surgical supplies	8,807	7,581	7,064	6,232	-	4,458	4,333	4,020	3,696	-
Other contracted services	20,662	19,411	19,790	16,167	16,898	13,649	12,235	8,327	7,694	7,154
Interest on long-term debt	11	41	15	16	59	-	-	-	-	-
Other	38,108	33,278	30,863	29,762	27,509	19,386	17,937	19,129	18,073	16,289
Amortization:	-	-	-	-	-	-	-	-	-	-
Capital equipment - internally funded	2,379	2,478	2,295	3,012	2,207	2,292	1,835	1,755	1,442	1,066
Capital equipment - externally funded	4,873	3,624	3,509	3,101	2,761	2,145	2,272	2,009	1,767	1,590
Facilities and Improvements	7,814	8,174	7,004	6,984	6,944	3,351	3,262	3,704	3,552	4,519
Capital assets write down - equipment	-	-	-	-	16	-	-	-	-	-
Capital assets write down - facilities and improvements	-	-	-	-	-	-	-	-	-	-
Less amounts reported in ancillary operations	322,848	299,663	284,008	264,519	249,351	193,193	179,365	162,881	151,385	143,319
Other adjustments	(1,543)	(1,615)	(1,557)	(1,467)	(1,311)	(852)	(908)	(954)	(969)	(959)
TOTAL EXPENSES	321,305	298,048	282,451	263,052	248,040	192,341	178,457	161,927	150,416	142,360
Total salaries, benefits, allowances and severance as a % of total health authorities expenses	56.3%	56.9%	57.3%	57.7%	58.3%	58.0%	58.4%	57.5%	58.1%	58.7%
Contracted Services*										
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators	73.772	69,162	66,725	59,027	54,978	45,956	41,811	35,801	32,277	29,896
	73.1%	74.1%	75.0%	74.4%	74.9%	76.2%	76.2%	73.8%	73.9%	74.4%

*Contracted services include contracts with health service operators, contracts under *Health Care Protection Act* and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, gases, medical and surgical supplies.

**Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007**
(in thousands)

	CALGARY				DAVID THOMPSON					
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	1,363,697	1,168,336	1,056,321	990,977	897,240	379,864	362,994	340,372	317,238	300,492
Contracts with health service operators	332,532	425,785	395,023	357,745	330,191	36,032	33,664	29,379	21,881	17,930
Contracts under the Health Care Protection Act	15,602	11,965	8,706	6,139	6,139	-	-	-	-	-
Drugs and gases	91,765	87,319	80,053	70,643	139,418	12,901	11,866	10,918	9,810	19,576
Medical and surgical supplies	107,435	102,150	90,185	84,447	-	13,899	12,940	11,290	10,244	-
Other contracted services	286,938	235,663	200,595	159,132	144,690	37,344	32,968	28,960	24,156	26,357
Interest on long-term debt	4,771	1,849	-	-	-	29	33	31	31	37
Other	316,974	229,194	192,311	175,360	166,377	74,331	70,966	67,853	67,625	69,882
Amortization:										
Capital equipment - internally funded	13,501	15,185	14,058	14,986	14,762	5,018	3,736	3,623	3,438	3,362
Capital equipment - externally funded	38,412	40,126	29,932	26,905	23,082	10,048	7,336	5,629	4,724	3,975
Facilities and Improvements	40,352	33,115	31,075	26,911	23,706	17,551	13,943	13,865	11,627	10,675
Capital assets write down - equipment	-	-	-	-	-	-	3,947	-	-	597
Capital assets write down - facilities and improvements	-	-	6,698	-	-	-	2,532	-	-	-
	2,611,979	2,350,687	2,104,957	1,913,104	1,745,605	587,017	556,925	511,920	470,774	452,883
Less amounts reported in ancillary operations	(28,315)	(24,908)	(19,192)	(17,506)	(15,781)	(4,065)	(6,710)	(5,881)	(4,159)	(4,766)
Other adjustments	(4,045)	(3,782)	-	-	-	-	-	-	-	-
TOTAL EXPENSES	2,579,619	2,321,997	2,085,765	1,895,598	1,729,824	582,952	550,215	506,039	466,615	448,117

Total salaries, benefits, allowances and severance as a % of total health authorities expenses

Contracted Services*
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators

	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
	52.9%	50.3%	50.6%	52.3%	51.9%	65.2%	66.0%	67.3%	68.0%	67.1%
	635,072	673,413	604,324	522,875	481,020	73,376	66,632	58,339	46,037	44,287
	70.1%	70.9%	71.3%	72.2%	71.8%	74.5%	75.1%	76.0%	75.4%	74.4%

*Contracted services include contracts with health service operators, contracts under Health Care Protection Act and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, gases, medical and surgical supplies.

Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	EAST CENTRAL					CAPITAL HEALTH				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	89,469	80,810	78,638	73,600	68,042	1,226,367	1,111,212	1,030,733	974,170	885,002
Contracts with health service operators	102,044	102,298	91,904	88,614	77,888	720,635	662,635	595,023	541,487	504,055
Contracts under the Health Care Protection Act	-	-	-	-	-	4,611	4,036	3,332	3,270	3,220
Drugs and gases	1,544	1,591	1,641	1,572	2,630	82,687	85,420	74,052	66,155	138,384
Medical and surgical supplies	1,602	1,393	1,299	1,159	-	105,973	105,908	89,875	84,197	-
Other contracted services	5,804	5,835	4,845	6,103	6,973	188,787	136,885	125,190	116,974	111,514
Interest on long-term debt	-	-	-	-	-	-	2,506	1,340	497	584
Other	25,561	23,410	21,281	17,785	18,149	249,438	232,022	213,018	182,377	181,955
Amortization:	-	-	-	-	-	-	-	-	-	-
Capital equipment - internally funded	2,315	744	537	644	677	29,758	33,148	37,988	27,699	18,851
Capital equipment - externally funded	2,467	1,329	1,315	1,266	1,247	30,887	25,296	39,171	31,978	22,848
Facilities and Improvements	3,784	3,593	3,602	3,264	3,933	37,054	33,119	31,403	34,489	29,543
Capital assets write down - equipment	-	-	-	-	-	6,881	3,041	14,284	5,784	848
Capital assets write down - facilities and improvements	-	-	-	-	-	-	-	-	-	-
Less amounts reported in ancillary operations	234,590	221,003	205,062	194,007	179,539	2,683,078	2,435,228	2,255,409	2,069,077	1,896,804
Other adjustments	(641)	(640)	(676)	(665)	(630)	(36,010)	(39,796)	(36,925)	(42,444)	(31,086)
TOTAL EXPENSES	233,949	220,363	204,386	193,342	178,909	2,647,068	2,395,432	2,218,484	2,026,633	1,865,718

Total salaries, benefits, allowances and severance as a % of total health authorities expenses	38.2%	36.7%	38.5%	38.1%	38.0%	46.3%	46.4%	46.5%	48.1%	47.4%
Contracted Services*										
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators	107,848	108,133	96,749	94,717	84,861	914,033	803,556	723,545	661,731	618,789
	71.0%	72.0%	73.1%	74.6%	72.3%	70.8%	69.8%	68.9%	71.4%	71.0%

*Contracted services include contracts with health service operators, contracts under Health Care Protection Act and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, gases, medical and surgical supplies.

Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	ASPEN				PEACE					
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	152,931	141,941	135,902	125,268	129,398	181,484	156,437	137,749	128,489	119,044
Contracts with health service operators	33,566	30,075	29,164	26,681	22,728	5,525	5,521	5,375	5,527	5,336
Contracts under the Health Care Protection Act	-	-	-	-	-	-	-	-	-	-
Drugs and gases	4,420	3,879	3,626	3,413	6,862	4,768	4,359	3,934	3,943	7,683
Medical and surgical supplies	5,044	4,454	3,761	3,181	-	5,896	4,829	4,373	3,949	-
Other contracted services	15,139	14,028	11,947	10,174	10,326	19,181	15,030	14,178	12,422	13,109
Interest on long-term debt	-	-	-	-	2	305	163	6	-	-
Other	42,598	37,871	34,374	31,375	36,794	40,140	34,277	32,622	31,014	31,120
Amortization:	-	-	-	-	-	-	-	-	-	-
Capital equipment - internally funded	1,802	1,603	1,787	1,894	2,273	884	963	1,212	1,138	1,918
Capital equipment - externally funded	3,275	2,765	2,690	2,151	1,984	3,240	3,113	3,074	2,576	2,606
Facilities and Improvements	5,264	5,256	5,234	5,271	5,281	7,420	6,909	6,946	6,291	5,626
Capital assets write down - equipment	(17)	(39)	-	-	1,761	-	(30)	(150)	13	(35)
Capital assets write down - facilities and improvements	-	-	-	-	190	-	(15)	-	-	2,420
	264,022	241,833	228,485	209,408	217,599	268,843	231,556	209,319	195,362	188,827
Less amounts reported in ancillary operations	(1,423)	(1,122)	(1,056)	(1,094)	(2,098)	(224)	(255)	(216)	(196)	(1,357)
Other adjustments	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	262,599	240,711	227,429	208,314	215,501	268,619	231,301	209,103	195,166	187,470

Total salaries, benefits, allowances and severance as a % of total health authorities expenses	58.2%	59.0%	59.8%	60.1%	60.0%	67.6%	67.6%	65.9%	65.8%	63.5%
Contracted Services*	48,705	44,103	41,111	36,855	33,054	24,706	20,551	19,553	17,949	18,445
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators	71.5%	72.2%	72.9%	73.1%	70.9%	74.4%	74.2%	72.7%	72.5%	70.4%

*Contracted services include contracts with health service operators, contracts under Health Care Protection Act and other contracted services.
Prior to 2003/2004 drugs and gases were included with drugs, gases, medical and surgical supplies.

Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007
(in thousands)

	NORTHERN LIGHTS					ALBERTA MENTAL HEALTH BOARD				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	65,418	59,433	48,833	43,269	42,250	4,659	4,016	3,489	3,716	28,298
Contracts with health service operators	7,464	6,363	5,111	3,627	3,644	37,556	32,135	28,021	28,454	9,082
Contracts under the Health Care Protection Act	-	-	-	-	-	-	-	-	-	-
Drugs and gases	1,528	1,566	1,193	1,058	2,256	-	-	-	-	636
Medical and surgical supplies	2,312	2,295	1,808	1,192	-	-	-	-	-	-
Other contracted services	7,621	5,796	5,949	2,891	3,817	2,458	1,780	1,426	1,745	3,233
Interest on long-term debt	-	-	-	-	-	-	-	-	-	-
Other	18,019	13,279	13,748	12,235	11,528	2,974	2,125	2,266	2,516	5,758
Amortization:	-	-	-	-	-	-	-	-	-	-
Capital equipment - internally funded	597	636	738	471	488	85	34	55	47	472
Capital equipment - externally funded	2,201	1,565	1,635	1,353	1,478	23	74	197	376	985
Facilities and Improvements	3,753	3,720	4,161	2,529	2,343	-	-	-	-	-
Capital assets write down - equipment	-	-	-	-	-	-	-	-	-	1,333
Capital assets write down - facilities and improvements	-	-	583	-	86	-	-	-	-	-
TOTAL EXPENSES	108,913	94,653	83,759	68,625	67,890	47,755	40,164	35,454	36,854	49,797
Less amounts reported in ancillary operations	(1,157)	(1,057)	(972)	(938)	(929)	-	-	-	-	-
Other adjustments	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	107,756	93,596	82,787	67,687	66,961	47,755	40,164	35,454	36,854	49,797

Total salaries, benefits, allowances and severance as a % of total health authorities expenses	60.7%	63.5%	59.0%	63.9%	63.1%	9.8%	10.0%	9.8%	10.1%	56.8%
Contracted Services*										
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators	15,085	12,159	11,060	6,518	7,461	40,014	33,915	29,447	30,199	12,315
	70.6%	73.0%	68.1%	70.7%	71.0%	60.2%	64.3%	58.1%	55.8%	75.5%

*Contracted services include contracts with health service operators, contracts under Health Care Protection Act and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, medical and surgical supplies.

**Health Authority Financial Summary
Schedule of Expenses By Object
Fiscal Years 2002/2003 to 2006/2007**
(in thousands)

	ALBERTA CANCER BOARD					HEALTH AUTHORITY				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL (Restated)
Salaries, honoraria, benefits, allowances and severance	118,871	105,712	90,195	84,928	74,800	3,875,165	3,464,771	3,177,152	2,980,785	2,772,837
Contracts with health service operators	-	-	-	-	-	1,360,771	1,377,803	1,253,409	1,141,459	1,031,676
Contracts under the Health Care Protection Act	-	-	-	-	-	20,213	16,001	12,038	9,268	9,359
Drugs and gases	81,205	69,514	55,572	48,902	42,900	291,102	274,874	239,065	213,329	376,910
Medical and surgical supplies	3,944	3,529	2,917	2,627	-	259,370	249,412	216,592	200,924	-
Other contracted services	42,133	35,287	31,296	27,317	25,048	639,716	514,918	452,503	384,775	309,119
Interest on long-term debt	-	-	-	-	-	5,116	4,592	1,392	544	682
Other	85,909	59,100	49,877	45,341	40,303	913,438	753,459	677,342	613,463	605,664
Amortization:	-	-	-	-	-	-	-	-	-	-
Capital equipment - internally funded	5,548	3,748	3,094	3,067	2,894	64,179	64,110	67,142	57,838	48,970
Capital equipment - externally funded	8,320	8,120	8,534	7,574	6,939	105,891	95,620	97,695	83,771	69,495
Facilities and Improvements	5,345	4,946	4,724	4,671	4,379	131,688	116,037	111,718	105,589	96,949
Capital assets write down - equipment	-	-	-	-	-	6,864	6,919	14,134	5,797	4,520
Capital assets write down - facilities and improvements	-	-	-	-	-	-	2,517	7,281	-	2,696
Less amounts reported in ancillary operations	351,275	289,956	246,209	224,427	197,263	7,673,513	6,941,033	6,327,463	5,797,542	5,388,877
Other adjustments	(6,567)	(6,109)	(5,451)	(4,759)	(4,264)	(80,797)	(83,120)	(72,880)	(74,197)	(63,181)
TOTAL EXPENSES	344,708	283,847	240,758	219,668	192,999	7,588,671	6,854,131	6,254,583	5,723,345	5,325,696

Total salaries, benefits, allowances and severance as a % of total health authorities expenses

Contracted Services*

Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators

34.5%	37.2%	37.5%	38.7%	38.8%	51.1%	50.6%	50.8%	52.1%	52.1%
42,133	35,287	31,296	27,317	25,048	2,020,700	1,908,722	1,717,950	1,535,502	1,410,154
39.3%	42.5%	43.1%	44.2%	44.5%	69.6%	70.1%	70.0%	71.2%	70.8%

*Contracted services include contracts with health service operators, contracts under Health Care Protection Act and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, medical and surgical supplies.

Health Authority Financial Summary **Schedule of Expenses By Object - Aggregate Totals**

Fiscal Years From 1998/1999 To 2006/2007
(in thousands)

	Health Authority Total									
	2006/2007	2005/2006	2004/2005	2003/2004	2002/2003 (Restated)	2001/2002	2000/2001	1999/2000	1998/1999	
Salaries, honoraria, benefits, allowances and severance	3,875,165	3,464,771	3,177,152	2,980,785	2,772,837	2,550,795	2,200,688	1,978,134	1,829,639	
Contracts with health service operators	1,360,771	1,377,803	1,253,409	1,141,459	1,031,676	964,849	838,924	755,354	698,502	
Contracts under the Health Care Protection Act	20,213	16,001	12,038	9,268	9,359	8,352	4,637	-	-	
Drugs and gases	291,102	274,874	239,065	213,329	376,910	343,831	302,705	269,933	237,642	
Medical and surgical supplies	259,370	249,412	216,592	200,924	-	-	-	-	-	
Other contracted services	639,716	514,918	452,503	384,775	369,119	330,175	221,761	140,898	113,302	
Interest on long-term debt	5,116	4,592	1,392	544	682	794	159	480	794	
Other	913,438	753,459	677,342	613,463	605,664	567,143	591,915	551,697	520,907	
Amortization:										
Capital equipment - internally funded	64,179	64,110	67,142	57,838	48,970	47,359	36,829	26,579	22,905	
Capital equipment - externally funded	105,891	95,620	97,695	83,771	69,495	64,043	53,853	47,511	37,290	
Facilities and Improvements	131,688	116,037	111,718	105,589	96,949	84,325	86,019	84,802	82,860	
Capital assets write down - equipment	6,864	6,919	14,134	5,797	4,520	-	220	-	-	
Capital assets write down - facilities and improvements	-	2,517	7,281	-	2,696	688	-	513	98	
Less amounts reported in ancillary operations	7,673,513	6,941,033	6,327,463	5,797,542	5,388,877	4,962,354	4,337,710	3,856,265	3,543,625	
Other adjustments	(80,797)	(83,120)	(72,880)	(74,197)	(63,181)	(60,936)	(57,381)	(48,844)	(45,739)	
	(4,045)	(3,782)	-	-	-	-	-	-	\$242	
TOTAL EXPENSES	7,588,671	6,854,131	6,254,583	5,723,345	5,325,696	4,901,418	4,280,379	3,807,421	3,498,128	
Total salaries, benefits, allowances and severance as a % of total health authorities expenses	51.1%	50.6%	50.8%	52.1%	52.1%	52.0%	51.4%	52.0%	52.3%	
Contracted Services*										
Total salaries, benefits, allowances and severance as a % of total health authorities expenses excluding contracts with health service operators.	2,020,700	1,908,722	1,717,950	1,535,502	1,410,154	1,303,376	1,065,322	896,252	811,804	
	69.6%	70.1%	70.0%	71.2%	70.8%	70.9%	68.5%	67.9%	68.1%	

*Contracted services include contracts with health service operators, contracts under *Health Care Protection Act* and other contracted services. Prior to 2003/2004 drugs and gases were included with drugs, gases, medical and surgical supplies.

CONTRACTED SERVICES

1. Contracts with health service providers:

Health service providers with whom a health authority contracts for health services because they are not part of the reporting entity. Includes non-owned facilities, community agencies, other health authorities, private laboratories and private clinics. Total must include contract payments plus accruals and adjustments for full cost. Contracts under the *Health Care Protection Act* (HCPA) are separately identified.

2. Contracts under the Health Care Protection Act:

Full disclosures are required where the health authority has contracts with the surgical facilities pursuant to the *Health Care Protection Act*.

3. Other Contracted Services:

Consultants, who under their contract, are not considered employees according to Revenue Canada. Includes fee-for-service payments, referred out services, and purchased services.

Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	CHINOOK					PALLISER				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	1,100	-	-	64	771	-	-	-	-	-
Facility-based emergency and outpatient services	-	372	489	468	602	-	-	-	-	-
Facility-based continuing care services	19,591	19,277	19,875	19,189	17,979	15,122	13,824	12,546	10,986	11,111
Ambulance services	-	-	-	-	-	-	-	-	-	-
Community based services	12,525	10,319	5,674	4,580	7,635	-	593	745	600	322
Home Care	8,109	7,857	7,583	6,106	-	1,016	702	535	577	-
Diagnostic and therapeutic services	2,232	1,815	2,184	2,114	2,195	6,242	5,508	5,047	4,851	4,674
Promotion, prevention and protection services	-	-	-	-	-	256	179	151	176	407
Research and education	-	-	-	-	-	-	-	-	-	-
Administration	1,767	1,854	1,940	1,877	1,804	1,023	1,005	995	884	964
Information technology	101	101	101	101	101	-	-	-	-	-
Support services	7,685	8,156	9,089	8,361	6,993	7,835	7,765	7,455	6,509	5,264
Restructuring	-	-	-	-	-	-	-	-	-	-
Expenses of voluntary, private and community health services operators	53,110	49,751	46,935	42,860	38,080	32,307	29,576	27,474	24,583	22,742
TOTAL EXPENSE - ALL THE SERVICES	321,305	28,048	282,451	263,052	248,040	192,341	178,457	161,927	150,416	142,360

The health authorities contract with voluntary, private and community health services operators to provide acute and continuing health services. The health authorities have an economic interest in the voluntary and private health providers as they transfer significant resources to these entities.

Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	CALGARY					DAVID THOMPSON				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	4,950	4,204	3,034	3,199	6,054	883	741	903	804	791
Facility-based emergency and outpatient services	4,227	4,937	4,340	2,454	2,486	-	-	-	13	24
Facility-based continuing care services	131,739	114,034	115,037	100,284	93,966	15,913	14,863	11,106	7,444	5,974
Ambulance services	-	-	815	-	-	-	-	-	-	-
Community based services	34,257	30,546	29,455	21,091	56,931	1,178	1,093	946	720	212
Home Care	50,522	48,504	45,679	46,362	-	-	151	167	499	-
Diagnostic and therapeutic services	21,110	148,901	143,698	135,779	127,447	8,454	8,147	8,073	7,701	6,858
Promotion, prevention and protection services	-	-	-	-	-	200	97	-	94	156
Research and education	-	-	-	-	-	-	-	-	-	-
Administration	8,461	7,401	5,575	4,975	3,775	3,122	2,971	2,519	1,224	869
Information technology	-	-	-	-	-	-	-	-	-	-
Support services	77,266	67,258	47,390	43,601	39,532	6,282	5,601	5,665	3,382	3,046
Restructuring	-	-	-	-	-	-	-	-	-	-
Expenses of voluntary, private and community health services operators	332,532	425,785	395,023	357,745	330,191	36,032	33,664	29,379	21,881	17,930
TOTAL EXPENSE - ALL THE SERVICES	2,579,619	2,321,997	2,085,765	1,895,598	1,729,824	582,952	550,215	506,039	466,615	448,117

The health authorities contract with voluntary, private and community health services operators to provide acute and continuing health services. The health authorities have an economic interest in the voluntary and private health providers as they transfer significant resources to these entities.

Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	EAST CENTRAL					CAPITAL				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	18,980	19,102	17,276	15,789	15,724	142,922	117,753	103,197	93,678	90,913
Facility-based emergency and outpatient services	6,190	6,321	6,315	5,679	3,602	39,009	40,029	36,102	33,302	24,617
Facility-based continuing care services	23,312	22,917	20,926	20,736	19,450	146,366	131,524	128,931	115,447	116,976
Ambulance services	-	-	1,160	972	-	-	-	-	-	-
Community based services	1,092	1,546	1,120	951	3,068	45,177	36,881	4,949	66,590	48,861
Home Care	6,971	6,402	4,073	5,193	-	48,527	46,156	63,444	-	-
Diagnostic and therapeutic services	15,345	17,564	14,535	13,392	12,050	155,919	149,912	143,235	130,836	119,451
Promotion, prevention and protection services	435	317	302	288	269	3,159	4,851	222	229	324
Research and education	-	-	-	-	-	2,434	18,757	2,945	2,256	1,736
Administration	5,559	5,355	5,649	5,423	4,936	16,973	13,502	12,995	11,966	7,750
Information technology	286	273	188	156	68	-	-	-	-	-
Support services	23,874	22,501	20,360	20,035	18,721	120,149	103,270	99,003	87,183	93,427
Restructuring	-	-	-	-	-	-	-	-	-	-
Expenses of voluntary, private and community health services operators	102,044	102,298	91,904	88,614	77,888	720,635	662,635	595,023	541,487	504,055
TOTAL EXPENSE - ALL THE SERVICES	233,949	220,363	204,386	193,342	178,909	2,647,068	2,395,432	2,218,484	2,026,633	1,865,718

The health authorities contract with voluntary, private and community health services operators to provide acute and continuing health services. The health authorities have an economic interest in the voluntary and private health providers as they transfer significant resources to these entities.

Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	ASPEN					PEACE COUNTRY				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	2,795	2,569	2,139	1,736	2,139	-	-	-	-	-
Facility-based emergency and outpatient services	2,534	2,533	1,667	1,782	1,372	-	-	-	-	-
Facility-based continuing care services	8,534	7,860	8,338	8,113	8,001	1,641	1,536	1,574	1,487	1,313
Ambulance services	-	-	-	-	-	-	-	-	-	-
Community based services	2,726	2,130	886	901	1,332	483	499	539	557	441
Home Care	-	-	-	-	-	497	372	125	-	-
Diagnostic and therapeutic services	5,403	5,076	6,733	5,076	3,250	1,422	1,540	1,528	1,887	1,925
Promotion, prevention and protection services	26	26	-	-	-	-	-	-	-	-
Research and education	-	-	-	-	-	-	-	-	-	-
Administration	1,696	1,686	1,557	1,662	1,151	580	574	510	448	458
Information technology	-	-	-	-	-	-	-	-	-	-
Support services	9,852	8,195	7,844	7,411	5,483	900	1,000	1,099	1,148	1,199
Restructuring	-	-	-	-	-	-	-	-	-	-
Expenses of voluntary, private and community health services operators	33,566	30,075	29,164	26,681	22,728	5,523	5,521	5,375	5,527	5,336
TOTAL EXPENSE - ALL THE SERVICES	240,711	240,711	227,429	208,314	215,501	268,619	231,301	209,103	195,166	187,470

The health authorities contract with voluntary, private and community health services operators to provide acute and continuing health services. The health authorities have an economic interest in the voluntary and private health providers as they transfer significant resources to these entities.

Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	NORTHERN LIGHTS					ALBERTA MENTAL HEALTH BOARD				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	-	-	-	-	-	15,145	14,148	12,120	11,375	2,956
Facility-based emergency and outpatient services	-	-	-	-	-	6,351	5,613	5,330	4,046	-
Facility-based continuing care services	-	-	-	-	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-	-	-	-	-
Community based services	408	233	233	-	-	4,477	3,086	2,266	1,616	2,550
Home Care	328	-	-	-	-	-	-	-	-	-
Diagnostic and therapeutic services	6,704	6,130	4,878	3,627	3,399	6,818	5,993	5,042	6,090	-
Promotion, prevention and protection services	-	-	-	-	245	2,078	1,032	833	2,908	2,772
Research and education	-	-	-	-	-	226	97	290	290	-
Administration	-	-	-	-	-	10	17	1,002	1,045	105
Information technology	24	-	-	-	-	397	397	447	448	-
Support services	-	-	-	-	-	2,054	1,752	691	626	699
Restructuring	-	-	-	-	-	-	-	-	10	-
Expenses of voluntary, private and community health services operators	7,464	6,363	5,111	3,627	3,644	37,556	32,135	28,021	28,454	9,082
TOTAL EXPENSE - ALL THE SERVICES	107,756	93,596	82,787	67,687	66,961	47,755	40,164	35,454	36,854	49,797

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Health Authority Financial Summary
Total Contracted Services
(Voluntary, Private and Community
Health Services Operators)
For the Fiscal Year 2002/2003 to 2006/2007
(in thousands)

	ALBERTA CANCER BOARD					HEALTH AUTHORITY TOTAL				
	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL	2006/2007 ACTUAL	2005/2006 ACTUAL	2004/2005 ACTUAL	2003/2004 ACTUAL	2002/2003 ACTUAL
EXPENSE										
Facility-based inpatient acute services	-	-	-	-	-	186,775	158,517	138,669	126,645	119,348
Facility-based emergency and outpatient services	-	-	-	-	-	58,311	59,805	54,243	47,744	32,703
Facility-based continuing care services	-	-	-	-	-	362,218	325,835	318,333	283,686	274,770
Ambulance services	-	-	-	-	-	-	-	1,975	972	-
Community based services	-	-	-	-	-	103,136	86,926	46,813	97,606	121,352
Home Care	-	-	-	-	-	115,970	110,144	121,606	58,737	-
Diagnostic and therapeutic services	-	-	-	-	-	229,649	350,586	334,953	311,353	281,249
Promotion, prevention and protection services	-	-	-	-	-	6,154	6,502	1,508	3,695	4,173
Research and education	-	-	-	-	-	2,660	18,854	3,235	2,546	1,736
Administration	-	-	-	-	-	39,191	34,365	32,742	29,504	21,812
Information technology	-	-	-	-	-	808	771	736	705	169
Support services	-	-	-	-	-	255,897	225,498	198,596	178,256	174,364
Restructuring	-	-	-	-	-	-	-	-	10	-
Expenses of voluntary, private and community health services operators						1,360,769	1,377,803	1,253,409	1,141,459	1,031,676
TOTAL EXPENSE - ALL THE SERVICES	344,708	283,847	240,758	219,668	192,999	7,588,671	6,854,131	6,254,583	5,723,345	5,325,696

The health authorities contract with voluntary, private and community health services operators to provide acute and continuing health services. The health authorities have an economic interest in the voluntary and private health providers as they transfer significant resources to these entities.

SALARIES AND BENEFITS

1. Health authorities must disclose salaries and benefits as required by Alberta Treasury Board Directive 12-98 as amended and the *Regional Health Authorities Act* (AR 17/95), Section 13(2)(b)(ii).
2. Board members, including the board chair are compensated in accordance with the rates set in Schedule 1, Part A of the Committee Remuneration Order, O.C. 339/2005.
3. Number of individuals or employees consists of full-time equivalents except board members. Full-time equivalent has been determined as 2022.75 paid hours per employee.
4. Some health authorities chose to report only board members honoraria and not number of members on the board.
5. Salary includes regular base pay, overtime, lump sum payments, honoraria and any other remuneration including sick leave, short-term disability and vacation. Benefits and allowances include contributions or payments made on behalf of employees including pensions, health care, dental coverage, out of country medical benefits, group life insurance, accidental disability and dismemberment insurance, long and short disability plans.
6. Severance includes amounts paid in lieu of notice and all monies paid directly or on behalf of an employee upon termination which are not or have not been included in salaries and benefits.
7. The schedule does not include any staff or salaries of contracted health services operators such as private and voluntary hospitals.
8. Where identified, information related to Supplemental Retirement Plans (SRPs) is shown by individual under the SRP column.

**Summary of All Staff Salaries,
Honoraria, Benefits, Allowances
and Severance Including Supplemental
Retirement Plans (SRPs)
for 2006/2007**
(in thousands)

CATEGORIES	CHINOOK						PALLISER						
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Executive Retirement Plan*	Sub-Total	Severance	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Number of Individuals	Severance
Chair Person	1	\$ 32	-	\$ -	\$ 32	-	\$ -	\$ 36	\$ -	\$ -	\$ 36	-	\$ -
Board Members	11	\$ 139	\$ 4	\$ -	\$ 143	-	\$ -	\$ 103	\$ -	\$ -	\$ 103	-	\$ -
Total Board Members and Honoraria	12	\$ 171	\$ 4	\$ -	\$ 175	-	\$ -	\$ 139	\$ -	\$ -	\$ 139	-	\$ -
Chief Executive Officer	1	\$ 262	\$ 22	\$ 28	\$ 312	-	\$ -	\$ 242	\$ 24	\$ 114	\$ 380	-	\$ -
Mental Health Patient Advocate Office	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Medical Officer of Health	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Internal Auditor	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Management reporting to the CEO	9.4	\$ 1,289	\$ 174	\$ 17	\$ 1,480	-	\$ -	\$ 874	\$ 72	\$ 89	\$ 1,035	-	\$ -
Other management persons reporting to those above	11.7	\$ 1,584	\$ 263	\$ -	\$ 1,847	-	\$ -	\$ 2,598	\$ 467	\$ -	\$ 3,065	-	\$ -
Other management	87.6	\$ 8,056	\$ 1,734	\$ -	\$ 9,790	4	\$ 44	\$ 3,231	\$ 581	\$ -	\$ 3,812	-	\$ -
Medical doctors	4.9	\$ 1,420	\$ 93	\$ -	\$ 1,513	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Regulated Nurses not included above	905.0	\$ 63,823	\$ 11,869	\$ -	\$ 75,692	-	\$ -	\$ 38,403	\$ 6,903	\$ -	\$ 45,306	-	\$ -
Other health technical and professionals	541.5	\$ 35,404	\$ 6,636	\$ -	\$ 42,040	3	\$ 16	\$ 19,317	\$ 3,472	\$ -	\$ 22,789	-	\$ 51
Unregulated health services providers	165.2	\$ 5,773	\$ 1,105	\$ -	\$ 6,878	1	\$ 3	\$ 5,256	\$ 945	\$ -	\$ 6,201	-	\$ -
Other staff	861.1	\$ 33,901	\$ 7,134	\$ -	\$ 41,035	9	\$ 50	\$ 24,372	\$ 4,380	\$ -	\$ 28,752	-	\$ -
Retirement arrangements	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Supplemental Retirement Plan (SRP)	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Amortization of Past services pension credits/other	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
Total Staff Compensation	2,587	\$ 151,512	\$ 29,030	\$ 45	\$ 180,587	\$ 17	\$ 113	\$ 94,293	\$ 16,844	\$ 203	\$ 111,340	-	\$ 51
Total Honoraria and Staff Compensation	2,599	\$ 151,683	\$ 29,034	\$ 45	\$ 180,762	\$ 17	\$ 113	\$ 94,432	\$ 16,844	\$ 203	\$ 111,479	-	\$ 51

* For consistency, the Supplemental Executive Retirement Plan (SERP) figures are reported against individual salary categories where identified.

**Summary of All Staff Salaries,
Honoraria, Benefits, Allowances
and Severance Including Supplemental
Retirement Plans (SRPs)
for 2006/2007**
(in thousands)

CATEGORIES	CALGARY						DAVID THOMPSON							
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance		Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance	
						Number of Individuals	Severance						Number of Individuals	Severance
Chair Person	1.0	\$ 40	\$ 4	\$ -	\$ 44	-	\$ -	-	\$ 42	\$ -	\$ -	\$ 42	-	\$ -
Board Members	12.4	\$ 123	\$ 18	\$ -	\$ 141	-	\$ -	-	\$ 210	\$ 11	\$ -	\$ 221	-	\$ -
Total Board Members and Honoraria	13.37	163	22	-	185	-	-	-	252	11	-	263	-	\$ 263
Chief/Executive Officer	1.0	\$ 606	\$ 8	\$ 605	\$ 1,219	-	\$ -	1.0	\$ 305	\$ 17	\$ 80	\$ 402	-	\$ 402
Mental Health Patient Advocate Office	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Medical Officer of Health	1.0	\$ 238	\$ 19	\$ 53	\$ 310	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Internal Auditor	1.0	\$ 169	\$ 19	\$ 8	\$ 196	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Management reporting to the CEO	8.4	\$ 2,772	\$ 109	\$ 423	\$ 3,304	-	\$ -	7.0	\$ 1,223	\$ 145	\$ 77	\$ 1,445	-	\$ 1,445
Other management persons reporting to those above	20.6	\$ 4,465	\$ 369	\$ 456	\$ 5,290	4	\$ 159	37.3	\$ 4,465	\$ 783	\$ 85	\$ 5,333	1	\$ 69
Other management	738.9	\$ 71,077	\$ 10,398	\$ 550	\$ 82,025	17	\$ 1,260	238.6	\$ 20,300	\$ 3,880	-	\$ 24,180	-	\$ 24,180
Medical doctors	71.2	\$ 15,080	\$ 248	\$ -	\$ 15,328	-	\$ -	3.3	\$ 898	\$ 79	\$ -	\$ 977	-	\$ 977
Regulated Nurses not included above	6,534.7	\$ 492,517	\$ 80,846	\$ -	\$ 573,363	-	\$ -	1,887.2	\$ 131,933	\$ 23,888	-	\$ 155,821	-	\$ 155,821
Other health technical and professionals	4,081.1	\$ 275,546	\$ 40,778	\$ -	\$ 316,324	9	\$ 314	928.0	\$ 58,730	\$ 11,104	\$ -	\$ 69,834	-	\$ 69,834
Unregulated health services providers	1,487.9	\$ 56,936	\$ 10,385	\$ -	\$ 67,321	-	\$ -	794.3	\$ 28,226	\$ 5,059	\$ -	\$ 33,285	2	\$ 15
Other staff	6,053.1	\$ 247,751	\$ 48,951	\$ -	\$ 296,702	34	\$ 397	1,901.6	\$ 73,460	\$ 14,697	\$ -	\$ 88,157	3	\$ 83
Retirement arrangements	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Supplemental Retirement Plan (SRP)	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Amortization of Past services pension credits/other	-	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	\$ -	\$ -	-	\$ -
Total Staff Compensation	18,999	1,167,157	192,130	2,095	1,361,382	64	2,130	5,798	319,540	59,652	242	379,434	6	167
Total Honoraria and Staff Compensation	19,012	1,167,320	192,152	2,095	1,361,567	64	2,130	5,798	319,792	59,663	242	379,697	6	167

* For consistency, the Supplemental Executive Retirement Plan (SERP) figures are reported against individual salary categories where identified.

**Summary of All Staff Salaries,
Honoraria, Benefits, Allowances
and Severance Including Supplemental
Retirement Plans (SRPs)
for 2006/2007**
(in thousands)

CATEGORIES	EAST CENTRAL						CAPITAL HEALTH					
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance
Chair Person	1.0	\$ 42	\$ -	\$ -	\$ 42	-	-	\$ 83	-	\$ -	\$ 83	-
Board Members	11.0	\$ 120	\$ -	\$ -	\$ 120	-	-	\$ 159	-	\$ -	\$ 159	-
Total Board Members and Honoraria	12	162	-	-	162	-	-	242	-	-	242	-
Chief Executive Officer	1.0	\$ 243	\$ 24	\$ 99	\$ 366	-	-	\$ 624	\$ 18	\$ 238	\$ 880	-
Mental Health Patient Advocate Office	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Medical Officer of Health	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Internal Auditor	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Management reporting to the CEO	5.0	\$ 808	\$ 108	\$ 90	\$ 1,006	-	-	\$ 2,453	\$ 146	\$ 452	\$ 3,051	-
Other management persons reporting to those above	18.5	\$ 1,743	\$ 327	\$ -	\$ 2,070	-	-	\$ 88,140	\$ 17,298	\$ 144	\$ 105,582	11
Other management	55.3	\$ 4,722	\$ 931	\$ -	\$ 5,653	-	-	-	-	-	\$ -	-
Medical doctors	-	\$ -	\$ -	\$ -	\$ -	-	-	\$ 5,793	\$ 627	\$ -	\$ 6,420	-
Regulated Nurses not included above	418.2	\$ 27,078	\$ 5,446	\$ -	\$ 32,524	-	-	\$ 435,549	\$ 73,908	\$ -	\$ 509,457	4
Other health technical and professionals	197.7	\$ 13,381	\$ 2,601	\$ -	\$ 15,982	1	\$ -	\$ 186,081	\$ 33,096	\$ -	\$ 219,177	4
Unregulated health services providers	307.6	\$ 10,054	\$ 2,147	\$ -	\$ 12,201	-	\$ -	\$ 48,767	\$ 9,380	\$ -	\$ 58,147	-
Other staff	434.9	\$ 15,999	\$ 3,481	\$ -	\$ 19,480	1	\$ 25	\$ 271,507	\$ 50,831	\$ -	\$ 322,338	10
Retirement arrangements	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Supplemental Retirement Plan (SRP)	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Amortization of Paid services pension credits/other	-	\$ -	\$ -	\$ -	\$ -	-	-	-	-	-	\$ -	-
Total Staff Compensation	1,438	74,028	15,065	189	89,282	2	25	1,036,914	185,304	834	1,225,052	29
Total Honoraria and Staff Compensation	1,450	74,190	15,065	189	89,444	2	25	1,039,156	185,304	834	1,225,294	29

* For consistency, the Supplemental Executive Retirement Plan (SERP) figures are reported against individual salary categories where identified.

**Summary of All Staff Salaries,
Honoraria, Benefits, Allowances
and Severance Including Supplemental
Retirement Plans (SRPs)
for 2006/2007**
(in thousands)

CATEGORIES	ASPEN						PEACE									
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance		Total	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance		
						Number of Individuals	Severance							Number of Individuals	Severance	
Chair Person	1.0	\$ 33	-	\$ -	33	-	\$ -	33	1.0	\$ 52	\$ 5	\$ -	57	-	\$ -	57
Board Members	14.0	\$ 90	-	\$ -	90	-	\$ -	90	12.0	\$ 181	\$ 38	\$ -	219	-	\$ -	219
Total Board Members and Honoraria	15	123	-	-	123	-	\$ -	123	13	233	43	-	276	-	\$ -	276
Chief Executive Officer	1.0	\$ 242	\$ 47	\$ -	289	-	\$ -	289	1.0	\$ 268	\$ 25	\$ 50	343	-	\$ -	343
Mental Health Patient Advocate Office	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Medical Officer of Health	-	\$ -	\$ -	\$ -	-	-	\$ -	-	1.0	\$ 294	\$ 25	\$ -	319	-	\$ -	319
Internal Auditor	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Management reporting to the CEO	3.0	\$ 459	\$ 89	\$ -	548	-	\$ -	548	6.4	\$ 1,177	\$ 159	\$ 63	1,399	1	\$ 285	1,684
Other management persons reporting to those above	21.0	\$ 2,067	\$ 415	\$ -	2,482	1	\$ 17	2,499	41.3	\$ 4,139	\$ 803	\$ -	4,942	-	\$ -	4,942
Other management	43.0	\$ 3,843	\$ 823	\$ -	4,666	-	\$ -	4,666	89.1	\$ 7,604	\$ 1,583	\$ 30	9,217	-	\$ -	9,217
Medical doctors	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Regulated Nurses not included above	735.0	\$ 51,008	\$ 9,421	\$ -	60,429	-	\$ -	60,429	767.6	\$ 58,515	\$ 10,978	\$ -	69,493	-	\$ -	69,493
Other health technical and professionals	373.0	\$ 26,473	\$ 4,986	\$ -	31,459	1	\$ 6	31,465	480.4	\$ 33,464	\$ 5,902	\$ -	39,366	-	\$ -	39,366
Unregulated health services providers	342.0	\$ 11,516	\$ 2,408	\$ -	13,924	-	\$ -	13,924	320.0	\$ 12,360	\$ 2,311	\$ -	14,671	-	\$ -	14,671
Other staff	892.0	\$ 32,517	\$ 6,451	\$ -	38,968	2	\$ 20	38,988	808.6	\$ 35,253	\$ 7,145	\$ -	42,398	1	\$ 23	42,421
Retirement arrangements	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Supplemental Retirement Plan (SRP)	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Amortization of Past services pension credits/other	-	\$ -	\$ -	\$ -	-	-	\$ -	-	-	\$ -	\$ -	\$ -	-	-	\$ -	-
Total Staff Compensation	2,410	128,125	24,640	-	152,765	4	\$ 43	152,808	2,515	153,074	28,931	143	182,148	2	\$ 308	182,456
Total Honoraria and Staff Compensation	2,425	128,248	24,640	-	152,888	4	\$ 43	152,931	2,528	153,307	28,974	143	182,424	2	\$ 308	182,732

* For consistency, the Supplemental Executive Retirement Plan (SERP) figures are reported against individual salary categories where identified.

**Summary of All Staff Salaries,
Honoraria, Benefits, Allowances
and Severance Including Supplemental
Retirement Plans (SRPs)
for 2006/2007**
(in thousands)

CATEGORIES	NORTHERN LIGHTS						ALBERTA MENTAL HEALTH BOARD					
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Severance	Number of Individuals	Benefits and Allowances	Supplemental Retirement Plan*	Sub-Total	Number of Individuals	Severance
Chair Person	1.0	\$ 88	-	-	\$ 88	-	-	-	-	-	-	-
Board Members	15.0	\$ 134	-	-	\$ 134	-	-	-	-	-	-	-
Total Board Members and Honoraria	16	222	-	-	222	-	-	-	-	45	-	-
Chief Executive Officer	1.0	\$ 391	\$ 28	\$ 59	\$ 478	-	-	-	-	\$ 261	-	-
Mental Health Patient Advocate Office	-	-	-	-	-	-	-	-	-	\$ 295	1	\$ 98
Medical Officer of Health	-	-	-	-	-	-	-	-	-	-	-	-
Internal Auditor	-	-	-	-	-	-	-	-	-	-	-	-
Management reporting to the CEO	7.3	\$ 1,009	\$ 131	\$ 22	\$ 1,162	1	\$ 153	\$ 1,315	-	\$ 507	-	-
Other management persons reporting to those above	18.0	\$ 2,053	\$ 334	-	\$ 2,387	1	\$ 16	\$ 2,403	-	\$ 1,059	-	-
Other management	-	-	-	-	-	-	-	-	-	\$ 461	-	-
Medical doctors	-	-	-	-	-	-	-	-	-	-	-	-
Regulated Nurses not included above	303.0	\$ 21,799	\$ 3,632	-	\$ 25,431	-	-	\$ 25,431	-	-	-	-
Other health technical and professionals	101.0	\$ 7,881	\$ 1,370	-	\$ 9,251	-	-	\$ 9,251	-	-	-	-
Unregulated health services providers	115.0	\$ 4,404	\$ 778	-	\$ 5,182	-	-	\$ 5,182	-	-	-	-
Other staff	353.0	\$ 18,053	\$ 3,083	-	\$ 21,136	-	-	\$ 21,136	-	\$ 1,933	-	-
Retirement arrangements	-	-	-	-	-	-	-	-	-	-	-	-
Supplemental Retirement Plan (SRP)	-	-	-	-	-	-	-	-	-	-	-	-
Amortization of Past services pension credits/other	-	-	-	-	-	-	-	-	-	-	-	-
Total Staff Compensation	898	\$5,590	\$9,356	81	\$65,027	2	169	\$65,196	-	\$4,516	1	\$98
Total Honoraria and Staff Compensation	914	\$5,812	\$9,356	81	\$65,249	2	169	\$65,418	-	\$4,561	1	\$98

* For consistency, the Supplemental Executive Retirement Plan (SERP) figures are reported against individual salary categories where identified.

(in thousands)

Total Honoraria and Staff Compensation

Source: Health Authority Year End Audited Financial Statements

Regional Health Authorities
Summary of Executives Salaries, Honoraria, Benefit, Allowances, Severance
including Supplemental Retirement Plans (SRPs) For 2006/2007
(in thousands)

Health Authority	Chief Executive Officer					Management reporting to the CEO				
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Total	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	Total
Chinook Regional Health Authority	1	\$ 262	\$ 22	\$ 28	\$ 312	9.4	\$ 1,289	\$ 174	\$ 17	\$ 1,480
Palliser Health Region	1	\$ 242	\$ 24	\$ 114	\$ 380	5	\$ 874	\$ 72	\$ 89	\$ 1,035
Calgary Health Region	1	\$ 606	\$ 8	\$ 605	\$ 1,219	8	\$ 2,772	\$ 109	\$ 423	\$ 3,304
David Thompson Regional Health Authority	1	\$ 305	\$ 17	\$ 80	\$ 402	7	\$ 1,223	\$ 145	\$ 77	\$ 1,445
East Central Health	1	\$ 243	\$ 24	\$ 99	\$ 366	5	\$ 808	\$ 108	\$ 90	\$ 1,006
Capital Health	1	\$ 624	\$ 18	\$ 238	\$ 880	9	\$ 2,453	\$ 146	\$ 452	\$ 3,051
Aspen Regional Health Authority	1	\$ 242	\$ 47	\$ -	\$ 289	3	\$ 459	\$ 89	\$ -	\$ 548
Peace Country Health	1	\$ 268	\$ 25	\$ 50	\$ 343	6.4	\$ 1,177	\$ 159	\$ 113	\$ 1,449
Northern Lights Health Region	1	\$ 391	\$ 28	\$ 59	\$ 478	7.3	\$ 1,009	\$ 131	\$ 22	\$ 1,162
Alberta Mental Health Board	1	\$ 242	\$ 19	\$ -	\$ 261	2.5	\$ 467	\$ 40	\$ -	\$ 507
Alberta Cancer Board	1	\$ 382	\$ 18	\$ 161	\$ 561	3.6	\$ 1,143	\$ 74	\$ 175	\$ 1,392
Total Compensation-Chief Executive Officers & Management persons reporting to the Chief Executive Officers	11	\$ 3,807	\$ 250	\$ 1,434	\$ 5,491	66	\$ 13,674	\$ 1,248	\$ 1,458	\$ 16,379

Amounts for Supplemental Retirement plans (SRPs) for future pension entitlement are included in the above table where they have reported.

Source: Health Authorities Year End Audited Financial Statements

Health Authorities
Summary of CEO Salaries, Honoraria, Benefit, Allowances, Severance
including Supplemental Retirement Plans (SRPs)
For 2006/2007

(in thousands)

Health Authority	Chief Executive Officer				Total
	Number of Individuals	Salaries and Honoraria	Benefits and Allowances	Supplemental Retirement Plan*	
Chinook Regional Health Authority	1	\$ 262	\$ 22	\$ 28	\$ 312
Palliser Health Region	1	\$ 242	\$ 24	\$ 114	\$ 380
Calgary Health Region	1	\$ 606	\$ 8	\$ 605	\$ 1,219
David Thompson Regional Health Authority	1	\$ 305	\$ 17	\$ 80	\$ 402
East Central Health	1	\$ 243	\$ 24	\$ 99	\$ 366
Capital Health	1	\$ 624	\$ 18	\$ 238	\$ 880
Aspen Regional Health Authority	1	\$ 242	\$ 47	-	\$ 289
Peace Country Health	1	\$ 268	\$ 25	\$ 50	\$ 343
Northern Lights Health Region	1	\$ 391	\$ 28	\$ 59	\$ 478
Alberta Mental Health Board	1	\$ 242	\$ 19	-	\$ 261
Alberta Cancer Board	1	\$ 382	\$ 18	\$ 161	\$ 561
Health Quality Council of Alberta	1	\$ 282	\$ -	\$ -	\$ 282
Total Compensation-Chief Executive Officers	12	\$ 4,089	\$ 250	\$ 1,434	\$ 5,773

Amounts for Supplemental Retirement plans (SRPs) for future pension entitlement are included in the above table where they have reported.

Health Quality Council of Alberta (HQCA) is for a period of nine months because HQCA fell under the Regional Health Authorities Act in July 2006.

Source: Health Authorities Year End Audited Financial Statements

**Summary of Board Chair Honoraria, Benefits and Allowances
For 2005/2006 and 2006/2007**
(in thousands)

	BOARD CHAIR HONORARIA		
	2006/2007	2005/2006	% Variance Increase/(Decrease) over Prior Year
Chinook	32	35	-8.6%
Palliser	36	41	-12.2%
Calgary	44	41	7.3%
David Thompson	42	49	-14.3%
East Central	42	30	40.0%
Capital	83	79	5.1%
Aspen	33	34	-2.9%
Peace	57	42	35.7%
Northern Lights	88	67	31.3%
AMHB	13	9	44.4%
ACB	43	47	-8.5%
TOTAL	\$ 513	\$ 474	8.2%

SUPPLEMENTAL RETIREMENT PLANS (SRPs)

Under the terms of the Supplemental Retirement Plan (SRP), employees may receive supplemental retirement payments. Retirement arrangement costs are not cash payments in a given period, but are set up as an expense accrual for future pension entitlements. Costs shown reflect the total estimated cost to provide annual pension income over an actuarially determined post employment period. SRP provides future pension benefits to participants based on years of service and earnings.

Health authorities are required to disclose SRPs separately by individual on Schedule 2 to the audited financial statements.

**Summary of Health Authority Chief Executive Officers'
Supplemental Retirement Plans (SRPs)
For 2005/2006 to 2006/2007**
(in thousands)

Health Authority	SRPs	
	2006/2007	2005/2006
Chinook	28	28
Palliser	114	88
Calgary	605	413
David Thompson	80	75
East Central	99	12
Capital	127	172
Aspen	0	0
Peace	50	52
Northern Lights	59	35
Alberta Mental Health Board	0	0
Alberta Cancer Board	161	148
Total	\$ 1,323	\$ 1,023

Note: Some health authorities included SRPs in the individual salary category, in benefits and allowances or as a separate line items. Information was gathered from the financial statements and telephone enquiries.

**Health Authority
Accrued Vacation Pay as a % of Gross Salaries**

(in thousands)

ENTITY	2006/2007			2005/2006		
	GROSS SALARIES	ACCRUED VACATION	ACC.VAC. AS % OF GROSS SALARIES	GROSS SALARIES	ACCRUED VACATION	ACC.VAC. AS % OF GROSS SALARIES
Chinook	180,875	12,252	6.8%	169,715	11,433	6.7%
Palliser	111,530	7,422	6.7%	104,165	6,515	6.3%
Calgary	1,363,697	98,078	7.2%	1,168,336	82,787	7.1%
David Thompson	379,864	21,872	5.8%	362,994	20,702	5.7%
East Central	89,469	6,435	7.2%	80,810	5,838	7.2%
Capital	1,226,367	89,279	7.3%	1,111,212	81,330	7.3%
Aspen	152,931	11,077	7.2%	141,941	10,180	7.2%
Peace	181,484	11,062	6.1%	156,437	9,893	6.3%
Northern Lights	65,418	3,196	4.9%	59,433	2,860	4.8%
RHA - TOTAL	3,751,635	260,673	6.9%	3,355,043	231,538	6.9%
AMHB	4,659	290	6.2%	4,016	260	6.5%
ACB	118,871	7,375	6.2%	105,712	6,550	6.2%
TOTAL COMPENSATION	3,875,165	268,338	6.9%	3,464,771	238,348	6.9%

Notes:

1. For consistency, the gross salaries amounts were net of severance and the board honoraria.
2. Individuals under contract by the Board are not included above.

Accrued Vacation Per Full Time Equivalent (FTE)

For the Year Ended March 31, 2007

(in thousands)

ENTITY	2006/2007			2005/2006		
	Total FTE	ACCRUED VACATION	ACCRUED VAC. PER FTE	Total FTE	ACCRUED VACATION	ACCRUED VAC. PER FTE
Chinook	2,587	12,252	4.74	2,491	11,433	4.59
Palliser	1,675	7,422	4.43	1,557	6,515	4.18
Calgary	18,998	98,078	5.16	16,443	82,787	5.03
David Thompson	5,790	21,872	3.78	5,750	20,702	3.60
East Central	1,438	6,435	4.47	1,423	5,838	4.10
Capital	16,975	89,279	5.26	15,953	81,330	5.10
Aspen	2,410	11,077	4.60	2,331	10,180	4.37
Peace	2,515	11,062	4.40	2,368	9,893	4.18
Northern Lights	898	3,196	3.56	855	2,860	3.35
RHA - TOTAL	53,286	260,673	4.89	49,171	231,538	4.71
AMHB	49	290	5.92	43	260	6.05
ACB	1,584	7,375	4.66	1,503	6,550	4.36
ACCRUED VACATION	54,919	\$ 268,338	\$ 4.89	50,717	\$ 238,348	\$ 4.70

1. FTE = Full time equivalent.
2. Individuals under contract by the Board And the Board members are not reflected in the FTE.
3. FTE who received severance during the year are excluded.

FEES AND CHARGES

Fees and charges for health services are set by the Alberta Health and Wellness minister, and collected by health authorities and private and voluntary organizations that contract with the health authority for services such as:

- Accommodation charges in continuing care facilities and residential care services (Daily Assisted Living, etc.)
- Private and semi-private room charges
- Services to non-Alberta residents of Canada where the Inter-provincial Coordinating Committee on Reciprocal Billing establishes rates
- Out-of-country patient charges including surcharge revenue reallocation
- Non-eligible resident charges
- Home care fees (excludes housing/hoteling costs, which should be shown under ancillary operations)
- Uninsured service charges

These services may be collected from individuals or from the third party responsible, as set out in the Hospitalization Benefits Regulation, Nursing Home Act and Regulations and the Coordinated Home Care Program Regulation. Includes medical fees for service recovered from the Alberta Health and Wellness Insurance Plan. Includes fees collected from the Workers' Compensation Board (WCB) but excludes WCB payments to entities contracted with a health authority (because the arrangement is between the WCB and the other organization.)

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	CHINOOK								
	2007			2006			2005		
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL
Acute Care									
Uninsured resident of Alberta	138	87	225	67	57	124	9	32	41
Out-of-province	1,598	1,406	3,004	1,576	1,349	2,925	1,371	1,300	2,671
Out-of-country base amount	54	64	118	46	55	101	118	66	184
Out-of-country surcharge	68	59	127	58	50	108	148	64	212
WCB standard charges	428	1,121	1,549	510	1,028	1,538	311	1,044	1,355
Federal	51	64	115	45	68	113	9	65	74
Other Alberta Government	-	-	-	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-	-	-	-
Uninsured medical services	66	231	297	65	218	283	-	158	158
Uninsured supplies	-	-	-	-	-	-	-	-	-
Self insured individuals	-	-	-	-	-	-	-	-	-
Preferred accommodation	-	-	-	-	-	-	-	-	-
Continuing care standard ward	89	-	89	87	-	87	101	-	101
Continuing care semi-private	52	-	52	47	-	47	63	-	63
Continuing care private	93	-	93	88	-	88	76	-	76
Continuing Care									
Continuing care standard ward	308	-	308	308	-	308	307	-	307
Continuing care semi-private	2,369	-	2,369	2,263	-	2,263	2,327	-	2,327
Continuing care private	2,097	-	2,097	1,953	-	1,953	1,964	-	1,964
Day programs	-	-	0	-	-	-	-	-	-
Federal government	-	-	0	-	-	-	-	-	-
Out-of-province	20	-	20	1	-	1	-	-	-
WCB standard charges	-	-	0	-	-	-	-	-	-
Uninsured medical services	-	-	0	-	-	-	-	-	-
Ambulance services	-	-	0	-	-	-	-	-	-
Home Care									
Homemaking fees	-	26	26	-	28	28	-	19	19
Other	-	-	0	-	-	-	-	-	-
Public Health	-	275	275	-	228	228	-	264	264
Fees and charges contracted operators	-	-	-	-	-	-	-	-	-
Other	7,075	42	7,117	7,399	43	7,442	8,329	36	8,365
Total	14,506	3,375	17,881	14,513	3,124	17,637	15,175	3,048	18,223

Health Authority Summary
Fees and Charges
For 2005 - 2007
(in thousands)

Description	PALISER					
	2007			2006		
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL
Acute Care						
Uninsured resident of Alberta	-	-	-	-	-	-
Out-of-province	3,574	2,189	5,763	3,370	1,711	5,081
Out-of-country base amount	66	66	132	47	48	95
Out-of-country surcharge	82	83	165	59	59	118
WCB standard charges	352	1,182	1,534	381	951	1,332
Federal	63	77	140	43	108	151
Other Alberta Government	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-
Uninsured medical services	254	66	320	268	130	398
Uninsured supplies	-	-	-	-	-	-
Self insured individuals	-	-	-	-	-	-
Preferred accommodation	75	-	75	84	-	84
Continuing care standard ward	-	-	-	-	-	-
Continuing care semi-private	26	-	26	119	-	119
Continuing care private	-	-	-	-	-	-
Continuing Care						
Continuing care standard ward	-	-	-	-	-	-
Continuing care semi-private	8,703	-	8,703	8,713	-	8,713
Continuing care private	-	-	-	-	-	-
Day programs	-	-	-	-	-	-
Federal government	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-
Home Care						
Homemaking fees	-	-	-	-	-	-
Other	-	-	-	-	-	-
Public Health	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	13,195	3,663	16,858	13,084	3,007	16,091
						2,491
						14,936

(in thousands)

Home Care

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	DAVID THOMPSON						
	2007			2006			2005
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Outpatient
Acute Care							
Uninsured resident of Alberta	269	175	444	159	181	340	209
Out-of-province	3,300	2,329	5,629	2,769	1,680	4,449	2,134
Out-of-country base amount	105	68	173	39	68	107	81
Out-of-country surcharge	131	86	217	48	84	132	53
WCB standard charges	1,101	2,399	3,500	999	2,377	3,376	101
Federal	171	292	463	149	245	394	66
Other Alberta Government	-	-	-	-	-	-	796
Continuing care accommodation	-	-	-	-	-	-	180
Uninsured drugs	-	-	-	-	-	-	232
Uninsured medical services	-	-	-	-	-	-	-
Uninsured supplies	-	-	-	-	-	-	-
Self insured individuals	408	67	475	879	43	922	806
Preferred accommodation	79	-	79	156	83	156	83
Continuing care standard ward	3	-	3	5	-	5	67
Continuing care semi-private	175	-	175	226	-	226	320
Continuing care private	151	-	151	150	-	150	17
Continuing Care							
Continuing care standard ward	492	-	492	596	-	596	571
Continuing care semi-private	9,216	-	9,216	9,383	-	9,383	10,073
Continuing care private	11,857	-	11,857	11,953	-	11,953	11,288
Day programs	-	-	-	-	-	-	-
Federal government	-	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-	-
Home Care							
Homemaking fees	-	-	-	-	-	-	24
Other	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Total	27,458	5,416	32,874	27,511	4,678	32,189	3,879
							30,605

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	EAST CENTRAL							
	2007			2006			2005	
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient
Acute Care								
Uninsured resident of Alberta	-	-	-	-	-	-	-	-
Out-of-province	2,068	158	2,226	939	1,094	2,033	802	954
Out-of-country base amount	3	14	17	(2)	14	12	27	16
Out-of-country surcharge	4	18	22	(3)	18	15	34	20
WCB standard charges	298	649	947	377	611	988	310	558
Federal	256	12	268	34	254	288	70	188
Other Alberta Government	-	-	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-	-	-
Uninsured medical services	39	11	50	(3)	22	19	7	41
Uninsured supplies	10	15	25	-	15	15	-	13
Self insured individuals	-	-	-	-	-	-	-	-
Preferred accommodation	32	-	32	32	-	32	27	-
Continuing care standard ward	-	-	-	-	-	-	20	-
Continuing care semi-private	232	-	232	216	-	216	205	-
Continuing care private	100	-	100	105	-	105	76	-
Continuing Care								
Continuing care standard ward	10	-	10	17	-	17	65	-
Continuing care semi-private	5,909	-	5,909	6,365	-	6,365	7,211	-
Continuing care private	9,604	-	9,604	9,294	-	9,294	8,794	-
Day programs	-	-	-	-	-	-	-	-
Federal government	-	-	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-	7	-
WCB standard charges	-	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-	-	-
Home Care								
Homemaking fees	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Public Health	-	310	310	-	187	187	-	85
Fees and charges contracted operators	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total	18,565	1,187	19,752	17,371	2,215	19,586	17,655	1,875
								19,530

(in thousands)

Source: Health Authority Year End Audited Financial Statements

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	ASPEN					
	2007			2006		
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL
Acute Care						
Uninsured resident of Alberta	-	-	-	-	-	-
Out-of-province	1,919	3,356	5,275	1,816	2,575	4,391
Out-of-country base amount	100	133	233	85	118	203
Out-of-country surcharge	125	166	291	118	162	280
WCB standard charges	419	2,219	2,638	425	2,355	2,780
Federal	153	455	608	108	483	591
Other Alberta Government	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-
Uninsured medical services	484	353	837	16	222	238
Uninsured supplies	-	73	73	-	-	-
Self insured individuals	-	-	-	-	-	-
Preferred accommodation	-	-	-	10	-	10
Continuing care standard ward	-	-	-	-	-	-
Continuing care semi-private	31	-	31	318	-	323
Continuing care private	-	-	-	-	-	-
Continuing Care						
Continuing care standard ward	109	-	109	119	-	119
Continuing care semi-private	6,961	-	6,961	7,269	-	7,269
Continuing care private	6,279	-	6,279	5,647	-	5,647
Day programs	-	-	-	54	-	54
Federal government	-	-	-	-	-	-
Out-of-province	1	-	1	55	2	56
WCB standard charges	66	-	66	63	58	121
Uninsured medical services	-	-	-	53	-	53
Ambulance services	-	-	-	-	-	-
Home Care						
Homemaking fees	-	-	-	-	-	-
Other	-	-	-	-	6	6
Public Health	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	16,647	6,755	23,402	16,156	5,921	22,077
						4,733
						20,556

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	PEACE							
	2007			2006			2005	
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient
Acute Care								
Uninsured resident of Alberta	-	-	-	-	-	-	-	-
Out-of-province	2,439	2,828	5,267	3,409	2,538	5,947	3,789	1,838
Out-of-country base amount	198	57	255	133	60	193	1	20
Out-of-country surcharge	-	-	-	-	-	-	47	25
WCB standard charges	1,191	1,988	3,179	810	1,981	2,791	714	1,740
Federal	79	129	208	149	110	259	22	115
Other Alberta Government	-	-	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	5	23	28	2	15
Uninsured supplies	-	-	-	-	-	-	-	-
Self insured individuals	260	413	673	7	77	84	28	28
Preferred accommodation	121	-	121	129	-	129	134	-
Continuing care standard ward	326	-	326	125	-	125	56	-
Continuing care semi-private	-	-	-	7	-	7	8	-
Continuing care private	-	-	-	-	-	-	-	-
Continuing Care								
Continuing care standard ward	39	-	39	44	-	44	91	-
Continuing care semi-private	4,049	-	4,049	4,207	-	4,207	4,076	-
Continuing care private	2,823	-	2,823	2,749	-	2,749	2,887	-
Day programs	-	-	-	-	-	-	-	-
Federal government	-	-	-	-	-	-	-	-
Out-of-province	9	-	9	-	-	-	-	-
WCB standard charges	65	-	65	70	-	70	60	60
Uninsured medical services	-	-	-	-	-	-	-	-
Ambulance services	2,342	-	2,342	2,330	-	2,330	641	-
Home Care								
Homemaking fees	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total	13,941	5,415	19,356	14,174	4,789	18,963	12,556	3,753
								16,309

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	NORTHERN LIGHTS							
	2007			2006			2005	
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient
Acute Care								
Uninsured resident of Alberta	-	-	-	-	-	-	-	-
Out-of-province	2,238	2,087	4,325	1,623	1,492	3,115	1,151	877
Out-of-country base amount	75	73	148	67	44	111	60	33
Out-of-country surcharge	-	-	-	-	-	-	-	-
WCB standard charges	363	1,525	1,888	576	1,466	2,042	286	1,169
Federal	15	32	47	11	47	58	24	23
Other Alberta Government	-	-	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-	-	-
Uninsured medical services	241	364	605	308	169	477	3	129
Uninsured supplies	-	-	-	-	-	-	-	19
Self insured individuals	-	-	-	-	-	-	-	-
Preferred accommodation	-	-	-	-	-	-	-	-
Continuing care standard ward	-	-	-	-	-	-	62	-
Continuing care semi-private	-	-	-	-	-	-	-	-
Continuing care private	-	-	-	-	-	-	-	-
Continuing Care								
Continuing care standard ward	-	-	-	-	-	-	-	-
Continuing care semi-private	865	-	865	898	-	898	88	-
Continuing care private	106	-	106	164	-	164	928	-
Day programs	-	-	-	-	-	-	-	-
Federal government	-	-	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-	-	-
Home Care								
Homemaking fees	-	-	-	-	-	-	-	73
Other	-	81	81	-	49	49	-	68
Public Health	-	-	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total	3,903	4,162	8,065	3,647	3,267	6,914	2,602	2,391
								4,993

Health Authority Summary
Fees and Charges
For 2005 - 2007
(in thousands)

Description	ALBERTA MENTAL HEALTH BOARD						
	2007			2006			2005
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Outpatient
Acute Care							
Uninsured resident of Alberta	-	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-	-
Out-of-country base amount	-	-	-	-	-	-	-
Out-of-country surcharge	-	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-	-
Federal	-	-	-	-	-	-	-
Other Alberta Government	-	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-	-
Uninsured drugs	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-	-
Uninsured supplies	-	-	-	-	-	-	-
Self insured individuals	-	-	-	-	-	-	-
Preferred accommodation	-	-	-	-	-	-	-
Continuing care standard ward	-	-	-	-	-	-	-
Continuing care semi-private	-	-	-	-	-	-	-
Continuing care private	-	-	-	-	-	-	-
Continuing Care							
Continuing care standard ward	-	-	-	-	-	-	-
Continuing care semi-private	-	-	-	-	-	-	-
Continuing care private	-	-	-	-	-	-	-
Day programs	-	-	-	-	-	-	-
Federal government	-	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-	-
Home Care							
Homemaking fees	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	ALBERTA CANCER BOARD					
	2007			2006		
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL
Acute Care						
Uninsured resident of Alberta	-	-	-	-	-	-
Out-of-province	972	3,364	4,336	957	3,164	4,121
Out-of-country base amount	10	100	110	-	52	52
Out-of-country surcharge	-	51	51	-	14	14
WCB standard charges	126	213	339	98	338	436
Federal	112	152	264	14	228	242
Other Alberta Government	-	-	-	-	-	-
Continuing care accommodation	-	-	-	-	-	-
Uninsured drugs	-	1,386	1,386	-	1,944	1,944
Uninsured medical services	-	-	-	-	-	-
Uninsured supplies	-	-	-	-	-	-
Self insured individuals	-	-	-	-	-	-
Preferred accommodation	-	-	-	-	-	-
Continuing care standard ward	-	-	-	-	-	-
Continuing care semi-private	-	-	-	-	-	-
Continuing care private	-	-	-	-	-	-
Continuing Care						
Continuing care standard ward	-	-	-	-	-	-
Continuing care semi-private	-	-	-	-	-	-
Continuing care private	-	-	-	-	-	-
Day programs	-	-	-	-	-	-
Federal government	-	-	-	-	-	-
Out-of-province	-	-	-	-	-	-
WCB standard charges	-	-	-	-	-	-
Uninsured medical services	-	-	-	-	-	-
Ambulance services	-	-	-	-	-	-
Home Care						
Homemaking fees	-	-	-	-	-	-
Other	-	-	-	-	-	-
Public Health	-	-	-	-	-	-
Fees and charges contracted operators	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	1,220	5,266	6,486	1,069	5,756	6,825
					4,114	5,244

**Health Authority Summary
Fees and Charges
For 2005 - 2007**
(in thousands)

Description	HEALTH AUTHORITY								
	TOTAL 2007			TOTAL 2006			TOTAL 2005		
	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL	Inpatient/ Resident	Outpatient	TOTAL
Acute Care									
Uninsured resident of Alberta	407	262	669	226	238	464	218	116	334
Out-of-province	122,704	36,311	159,015	114,003	27,851	141,854	99,413	22,542	121,955
Out-of-country base amount	7,742	1,907	9,649	6,479	1,553	8,032	6,766	1,255	8,021
Out-of-country surcharge	626	761	1,387	601	649	1,250	730	574	1,304
WCB standard charges	21,270	23,175	44,445	22,241	22,099	44,340	17,001	20,052	37,053
Federal	3,209	2,350	5,559	2,654	2,588	5,242	2,431	2,184	4,615
Other Alberta Government	355	3,015	3,370	359	21	380	249	16	265
Continuing care accommodation	-	-	-	696	-	696	577	-	577
Uninsured drugs	-	1,386	1,386	-	1,944	1,944	-	654	654
Uninsured medical services	2,877	1,519	4,396	1,688	1,163	2,851	635	852	1,487
Uninsured supplies	10	88	98	-	15	15	-	32	32
Self insured individuals	1,525	861	2,386	1,747	399	2,146	1,338	179	1,517
Preferred accommodation	3,471	-	3,471	4,188	-	4,188	4,332	-	4,332
Continuing care standard ward	1,837	-	1,837	770	-	770	643	-	643
Continuing care semi-private	676	-	676	998	-	998	1,043	-	1,043
Continuing care private	349	-	349	343	-	343	177	-	177
Continuing Care									
Continuing care standard ward	3,660	-	3,660	4,599	-	4,599	8,778	-	8,778
Continuing care semi-private	83,785	-	83,785	88,390	-	88,390	91,061	-	91,061
Continuing care private	78,893	-	78,893	72,526	-	72,526	66,350	-	66,350
Day programs	538	-	538	783	-	783	682	-	682
Federal government	1,409	-	1,409	1,549	-	1,549	1,787	-	1,787
Out-of-province	30	-	30	56	-	56	9	-	9
WCB standard charges	212	-	212	281	-	281	182	-	182
Uninsured medical services	-	-	-	53	-	53	53	-	53
Ambulance services	2,342	-	2,342	2,330	-	2,330	641	-	641
Home Care									
Homemaking fees	-	244	244	-	283	283	-	301	301
Other	163	4,948	5,111	188	3,156	3,344	102	2,829	2,931
Public Health	-	1,697	1,697	-	1,543	1,543	-	1,409	1,409
Fees and charges contracted operators	57,336	1,819	59,155	56,106	-	56,106	53,912	-	53,912
Other	10,129	42	10,171	10,079	43	10,122	10,670	113	10,783
Total	405,555	80,385	485,940	393,933	63,545	457,478	369,118	53,184	422,888

FINANCIAL INDICATORS

Alberta Health and Wellness
Health Authority

Summary of Financial Indicators

March 31, 2007

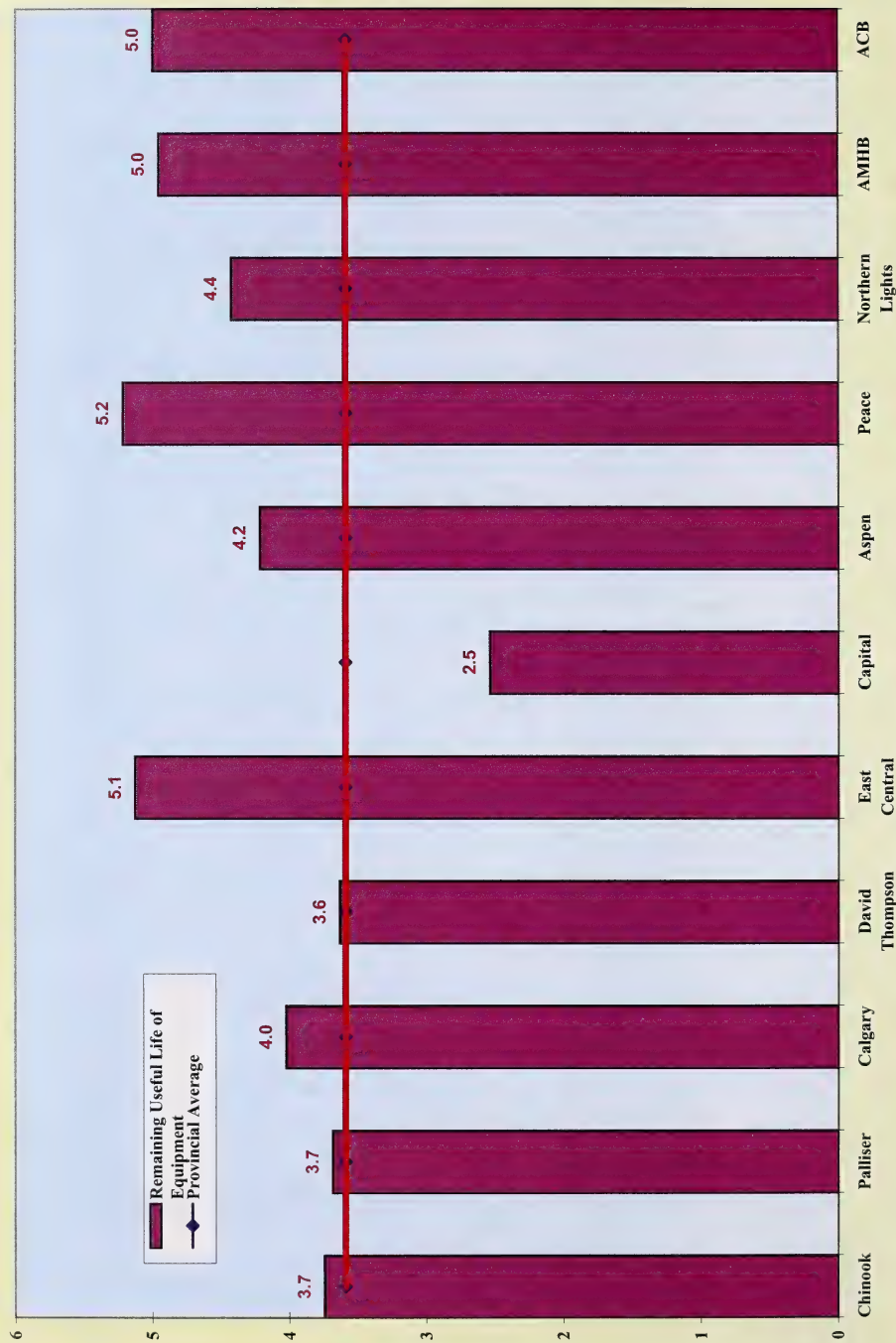
(in thousands)

Entity	WORKING CAPITAL		DEBT	ASSETS			SURPLUS/(DEFICIT)			EXPENSES					
	Working Capital(1)	Working Capital Ratio(2)		Remaining Useful Life Of Capital Equipment(4)	Internally Funded Equipment as % of Total Investment	Externally Funded Equipment as % of Total Investment	Equipment reinvestment as % of Consumption	Operating Expenses (Excl. extraordinary items)	Annual Operating Surplus(Deficit) includes extraordinary items	Annual Operating Surplus(Deficit) as % of Total Revenue	Accumulated Operating Surplus(Deficit) as at Mar.31,2006(5)	Admin. Cost as % of Operating Expenses(Excl. extraordinary items)	Admin Cost 2006/2007	Systems Cost as % of Operating Expenses(Excl. extraordinary items)	Alberta Health and Wellness Funding Coverage Ratio
Chinook	(8,539)	0.85	148	3.7	38%	62%	162%	321,305	5,218	1.6%	(3,249)	4.3%	13,856	2.8%	87.5%
Palliser	(6,814)	0.82	-	3.7	47%	53%	85%	192,341	(68)	(0.0%)	6,092	4.2%	8,042	3.0%	84.2%
Calgary	(218,806)	0.48	158,783	4.0	19%	81%	259%	2,579,619	(5,570)	(0.2%)	(10,059)	3.5%	90,769	2.7%	84.8%
David Thompson	(26,462)	0.73	661	3.6	15%	85%	139%	582,952	(2,019)	(0.3%)	(25,640)	4.7%	27,120	2.8%	85.0%
East Central	(5,228)	0.83	-	5.1	44%	56%	177%	233,949	2,584	1.1%	(4,520)	6.5%	15,231	2.7%	87.2%
Capital	68,645	1.16	-	2.5	44%	56%	228%	2,647,068	55,091	2.0%	68,645	2.5%	66,888	1.9%	85.2%
Aspen	22,288	1.51	-	4.2	34%	66%	56%	262,599	3,842	1.4%	13,578	4.2%	10,913	2.3%	85.6%
Peace	(18,083)	0.61	5,796	5.2	21%	79%	329%	268,619	(12,844)	(5.0%)	(17,526)	4.9%	13,162	2.0%	80.5%
Northern Lights	(7,197)	0.63	120	4.4	32%	68%	185%	107,756	(1,769)	(1.7%)	(7,197)	9.9%	10,637	3.8%	81.6%
AMHB	11,364	1.80	-	5.0	100%	0%	711%	47,755	(12)	(0.0%)	11,226	9.8%	4,686	1.5%	97.4%
ACB	(5,807)	0.94	-	5.0	45%	55%	165%	344,708	9,224	2.6%	25,325	2.8%	9,631	3.6%	77.3%
TOTAL ALL HA AVERAGE	(5194,639)	0.85	\$165,508	3.6	32%	68%	214%	\$7,588,671	\$53,677	0.7%	\$56,675	3.6%	\$270,935	2.4%	84.7%

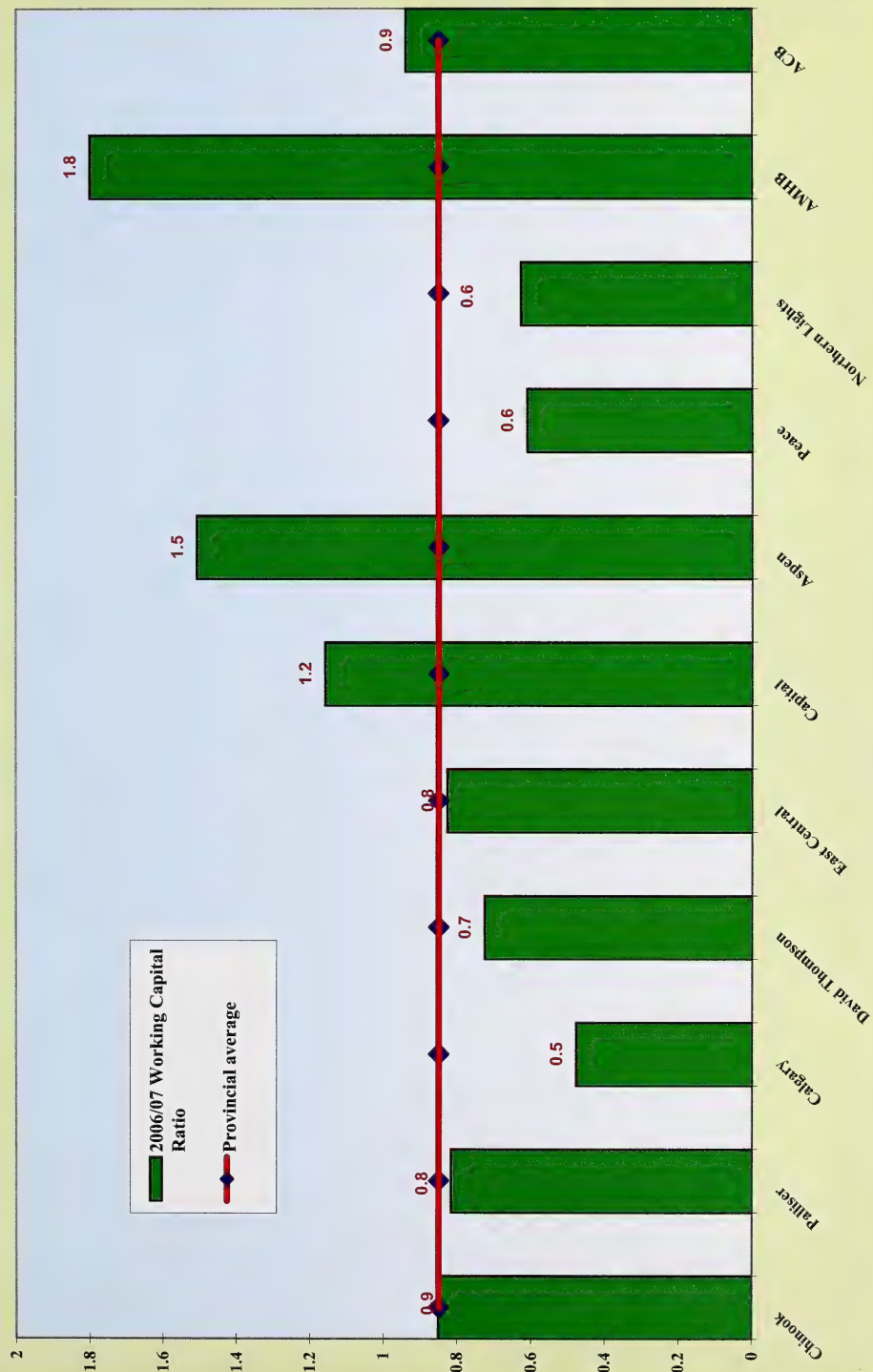
Notes:

- (1) Current assets minus current liabilities.
- (2) Ratio of current assets to current liabilities.
- (3) Long-term debt for which there is a plan to retire the debt.
- (4) Average remaining life, in years, of HA's capital equipment.
- (5) Accumulated Surplus/(Deficit) = A sum of Unrestricted and Internally Restricted Net Assets.

Remaining Useful Life of Equipment 2006/2007



Working Capital Ratio 2006/2007



ALBERTA HEALTH AND WELLNESS

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